



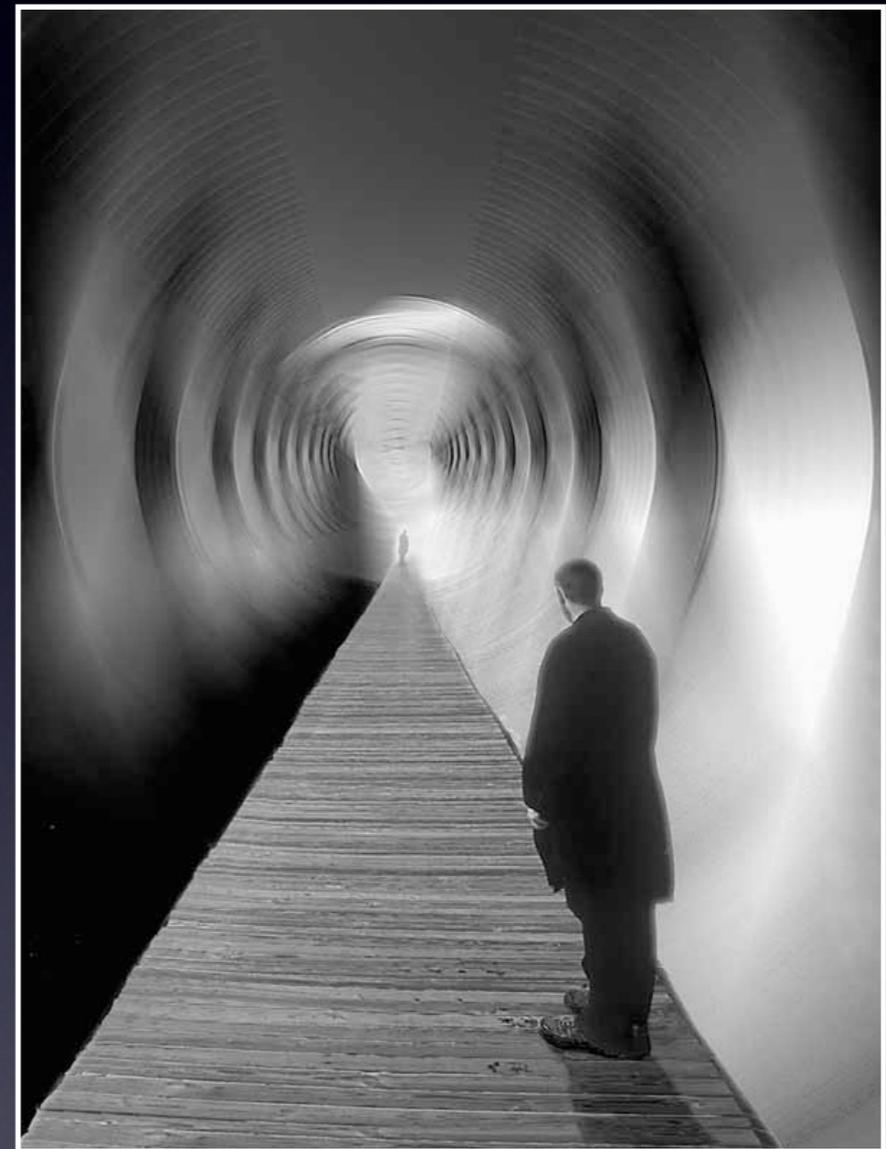
21st CENTURY GOVERNANCE

21st Century Governance

- Long-Term Based Policy
- Domain Breakdown - Collaboration
- Transparency
- Outcome Based Accountability

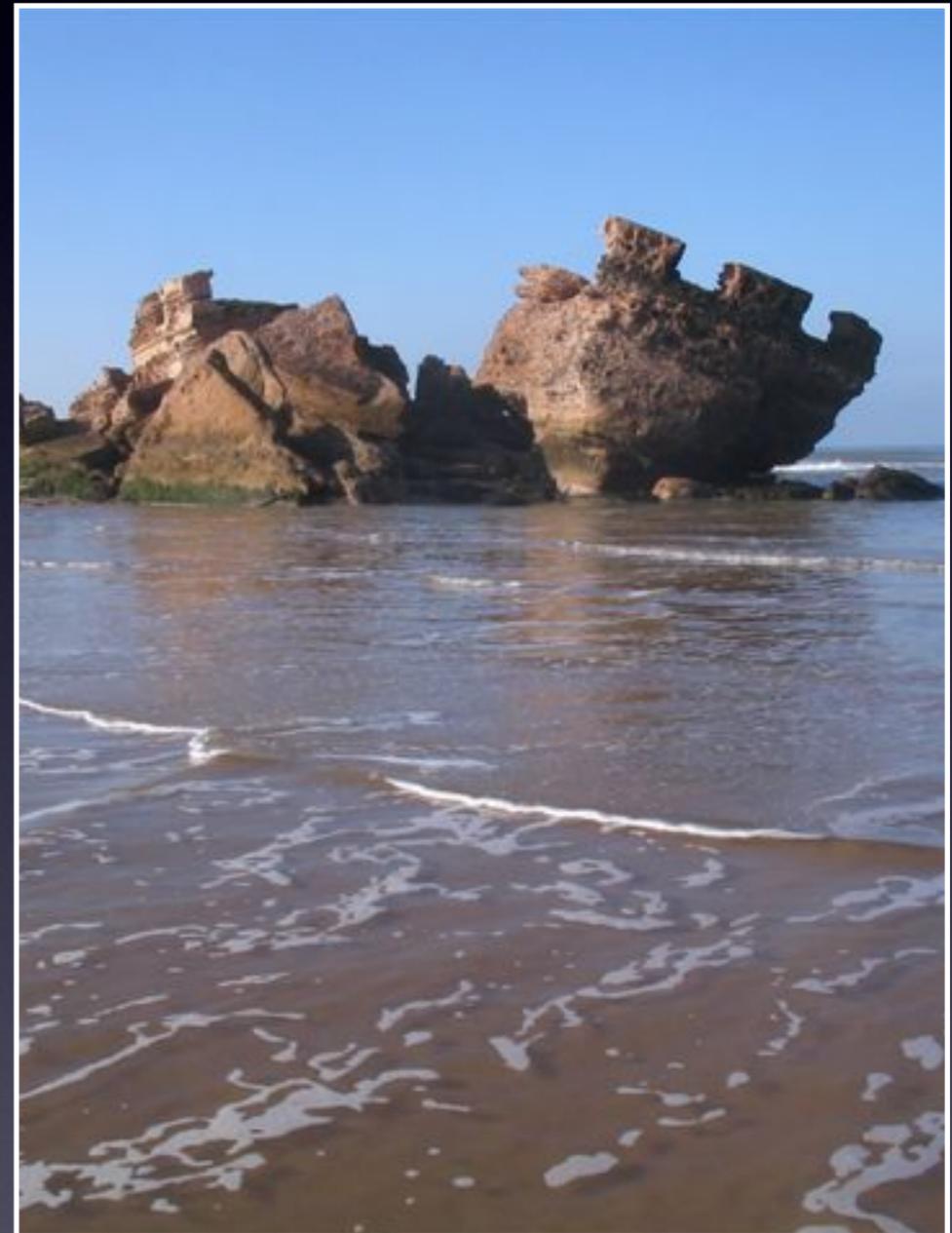
Long-term Based Policy

- Address emerging trends
- Better management of peaks and valleys
- Avoid impulsive policy
- Matching expenditure structure with revenue structure



Domain Breakdown Collaboration

- Change the Silo mentality
- Eliminate Duplication of effort
- Share resources
- More integrated view
- Buy-in of State-Wide strategies and objectives
- Holistic approach to optimization



Transparency

- Basis for accountability
- Prevent fraud and mismanagement
- Incubator of ideas and efficiencies
- Foundation of Government by the People



Outcome Based Accountability

- Emphasis on RESULTS away from the line item approach
- Less micro-management
- Higher level of management
- Real accountability
- More flexibility and innovation



Outcome Based Accountability

- Objectives
 - Create a process to measure and focus on RESULTS
 - A process that is objective and reliable
 - Fits within current systems and uses existing resources

Outcome Based Accountability

- Two Part Effort
 - Performance Note
 - Existing/Base Budget

Performance Note

- For All New, Modified, Expanded or Revised
 - Programs
 - Appropriations

Performance Note

Key Elements

- Staff supplies the required format
- Onus is on the sponsor/organization
- What are the outcomes? (short & long-term)
- What are the measures?
- How will it be measured?
 - Independent reliable system

Performance Note

Ongoing

- Actual measurements compared to expected Outcomes
- Legislative Auditor General follow-up
 - Recommend Sunset
- Legislative Fiscal Analyst
 - Improved Appropriation Process

Existing/Base Budget Process Elements

- Use the present sub-committee system
- Four year cycle of review
- Committee Chairs work with staff to select programs to review
- Work in conjunction with GOPB
- Onus is on the program

Existing/Base Budget Program Requirements

- Authority to exist
- What are the expected outcomes? (short & long-term)
- What are the measurements?
- How will the data be gathered objectively and reliably?
- Information posted on the Transparency website

Outcome Based Accountability Benefits

- It is our job to effectively appropriate precious tax dollars
- Greater ability to prioritize
- Efficient use of revenue
- Reduce the need to micro-manage