

Office of the  
Legislative Fiscal Analyst

## **FY 2002 Budget Recommendations**

Joint Appropriations Subcommittee for  
Capital Facilities and Administrative Services

Department of Administrative Services  
**Finance - Mandated**

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**1.0 Summary: Division of Finance - Mandated Expenditures**

Each year the Legislature funds items that are not specific to one agency, solve unique problems, or pose a conflict of interest to agency management. For these programs, the Legislature directs the money to be kept in the Division of Finance. In the past, the Legislature funded Y2K, critical land issues and inmate issues by placing the funds in dedicated accounts managed by the Division of Finance.

The Division manages expenditures as provided in law for each fund, but is not empowered to make policy decisions regarding funding in the Mandated sections.

The *Finance – Mandated* budget includes the following past and present items:

- ▶ Y2K Conversion
- ▶ LeRay McAllister Critical Land Fund
- ▶ Navajo Trust Fund
- ▶ Indigent Inmate Defense Fund
- ▶ Post Conviction Indigent Defense Fund
- ▶ 800 MHz Public Radio Conversion
- ▶ Information Technology Innovation Program

	<b>Analyst FY 2002 Base</b>	<b>Analyst FY 2002 Changes</b>	<b>Analyst FY 2002 Total</b>
<b>Financing</b>			
General Fund	3,404,900	(534,900)	2,870,000
Beginning Nonlapsing	262,500	(30,000)	232,500
Closing Nonlapsing	(185,000)	30,000	(155,000)
<b>Total</b>	<u>\$3,482,400</u>	<u>(\$534,900)</u>	<u>\$2,947,500</u>
<b>Programs</b>			
Post Conviction Indigent Defense Fund	197,500		197,500
800 MHz Conversion	534,900	(534,900)	
LeRay McAllister Critical Land Conserva	2,750,000		2,750,000
<b>Total</b>	<u>\$3,482,400</u>	<u>(\$534,900)</u>	<u>\$2,947,500</u>
<b>FTE/Other</b>			

**2.0 Issues:**

**2.1 800 Megahertz Public Safety Radio Conversion (UCAN)**

Due to Federal reallocation of radio spectrum, state and local entities are undertaking a joint venture to provide public safety radio service along the Wasatch Front. The venture is coordinated by the Utah Communications Agency Network and funded through service fees charged to member agencies. Should additional resources become available, the Analyst would recommend \$1,152,500 one-time and \$262,400 ongoing from the General Fund for 800 MHz Public Safety Radio Conversion. The Analyst would also recommend the intent language listed on page 8.

**General Fund (tentative) .....\$262,400**

**General Fund, One-time (tentative).....\$1,152,500**

The Legislature included intent language outlining the allocation of last year's 800MHz funding in the *Annual Appropriations Act* (Senate Bill 1, 2000 General Session), page 26, Item 62. The State's Chief Information Officer's response to this language is included on page 7.

**2.2 Post Conviction Indigent Defense Fund**

The Division of Finance anticipates a closing balance in FY 2002 that will exceed expenditures of FY 2001. Since the Division anticipates a carry forward balance of more than \$260,000 for FY 2002, the Analyst is recommending a one-time reduction of \$30,000 in carry forward balances to fund equipment purchases for Court Administration.

**Beginning Balances.....(\$30,000)**

**2.3 Information Technology Infrastructure Innovation Program**

The Legislature created the Utah Technology Infrastructure Innovation Program (UTIIP) in 2000 to foster innovative investment in automated systems. It provided seed money for the program in FY 2000, assuming that the program would support itself in the future. According to the State's Chief Information Officer, the program is in its infancy and thus has not yet produced tangible returns. The CIO believes an additional \$500,000 in FY 2002 would help assure the program's success (see page 13).

**General Fund, One-time (tentative).....\$500,000**

The Legislature included intent language regarding this program in the *Supplemental Appropriations Act* (House Bill 1, 2000 General Session), page 7, Item 31. The Chief Information Officer's response to this intent is included on page 14

**3.0 Programs – Finance - Mandated**

**3.1 800 Megahertz Public Safety Radio Conversion**

**Recommendation**

Should additional resources become available, the Analyst would recommend providing \$1,152,500 in FY 2002 one-time General Fund resources to purchase additional public safety and law enforcement radios tuned to the 800 MHz frequency band. In addition, the Analyst would recommend a \$262,400 ongoing allocation from the General Fund to cover service fees charged by the Utah Communications Agency Network (UCAN) for use of its trunked radio system. The Analyst would further recommend that new funding be appropriated to the Department of Administrative Services, Division of Finance to be allocated by the State’s Chief Information Officer and Director of Information Technology Services.

	2000	2001	2002	Est/Analyst
	Actual	Estimated	Analyst	Difference
<b>Financing</b>				
General Fund		2,140,800		(2,140,800)
<b>Total</b>	\$0	\$2,140,800	\$0	(\$2,140,800)
<b>Expenditures</b>				
Current Expense		2,140,800		(2,140,800)
<b>Total</b>	\$0	\$2,140,800	\$0	(\$2,140,800)
<b>FTE/Other</b>				

**Note:** FY 1999, FY 2000 and FY 2001 base funding is appropriated to each individual agency. New FY 2002 General Funds would be appropriated to Finance - Mandated.

When combined with resources provided in previous years and Transportation funds to be considered in the Transportation and Environmental Quality Appropriations Subcommittee, the tentatively recommended level would purchase all 3,005 radios envisioned in the Legislature’s 1999 funding plan. Additional radio needs are becoming apparent as state agencies realize the benefits of participation in the statewide radio system.

**Purpose**

As a result of Federal Communications Commission policy to reallocate public safety radio spectrum, the *Utah Communication Agency Network 800 MHz System* act (House Bill 187, 1997 General Session) created the quasi-governmental Utah Communications Agency Network (UCAN). UCAN’s mission is to construct and operate a new public safety radio system in the 800 MHz frequency band. State, local, and private public safety organizations will use the new system in place of current radios operating in the 150 MHz and 450 MHz bands.

According to UCAN's master plan, UCAN Phase One will serve approximately 80 percent of the state's population by covering Davis, Morgan, Salt Lake, Summit, Tooele, Utah, Wasatch, and Weber counties. Local entities in each of the above mentioned counties will use the network. Network infrastructure, not including radios and dispatch consoles, will be built under contract with Motorola and financed by a combination of \$16 million in Federal grants and bonding provided by Zion's Bank. Debt will be repaid with monthly service fees of \$30 per radio for State agencies and about \$17.50 per radio for local governments and private entities.

*FY 2002 is final year  
of three-year funding  
plan*

The Legislature has funded UCAN Phase One over three years based on a cash-flow analysis developed by the Office of the Legislative Fiscal Analyst in 1999. In absence of accurate radio counts, the Legislature's analysis assumed that, in order for UCAN to be financially viable, the state would need to pay service fees on 3,005 radios. The Legislature funded nearly 70 percent of the radios between FY 1999 and FY 2001, leaving 30% of the equipment to be funded in FY 2002. By providing \$1,414,900 from the General Fund, combined with prior year nonlapsing balances and \$266,700 from the Transportation Fund, the Legislature would accomplish its initial goal.

<b>Comparison of Anticipated Costs and Recommended Funding</b>				
<b>Costs</b>	<b>Number of Radios</b>	<b>Capital Costs</b>	<b>Estimated Service</b>	<b>Total</b>
Finance - Mandated	835	\$1,320,400	\$300,600	\$1,621,000
Attorney General	2	3,600	1,300	\$4,900
Corrections	948	1,498,800	597,200	\$2,096,000
Facilities Mgt.*	74	117,000	46,600	\$163,600
Health	5	7,900	3,200	\$11,100
Human Services	25	39,500	15,800	\$55,300
Natural Resources	226	357,300	142,400	\$499,700
Public Safety	519	820,500	327,000	\$1,147,500
Public Safety Consoles		289,700		\$289,700
Tax Commission	34	53,800	21,400	\$75,200
Transportation	337	532,600	187,400	\$720,000
<b>Total</b>	<b>3,005</b>	<b>\$5,041,100</b>	<b>\$1,642,900</b>	<b>\$6,684,000</b>

  

<b>Cumulative Appropriations</b>	<b>FY 1999 Appropriated</b>	<b>FY 2000/2001 Appropriated</b>	<b>FY 2002 Analyst</b>	<b>Total</b>
Finance - Mandated			\$1,414,900	\$1,414,900
Attorney General*		\$4,100	\$700	\$4,800
Corrections	\$486,500	\$1,458,200	432,400	2,377,100
Facilities Mgt.*	79,000	57,800	26,600	163,400
Health*		9,700	1,800	11,500
Human Services*		47,000	8,300	55,300
Natural Resources	277,400	136,500	56,500	470,400
Public Safety	354,400	610,100	142,200	1,106,700
Public Safety Consoles	289,700			289,700
Tax Commission		62,000	8,200	70,200
Transportation**	453,300		266,700	720,000
<b>Total</b>	<b>\$1,940,300</b>	<b>\$2,385,400</b>	<b>\$2,358,300</b>	<b>\$6,684,000</b>

\*Funding for service fees to be derived from dedicated credits revenue.  
 \*\*Transportation Funds will be considered in the Transportation Subcommittee.

*Additional needs surface as UCAN matures*

As expected, since the Analyst’s plan was developed state agencies have refined the number of radios they would require to accomplish their missions. They estimate that as much as \$1 million more than the Analyst’s recommendation could be used to purchase radios for existing law enforcement functions.

**Intent Language**

The following intent language was included for the Finance – Mandated program in the *Annual Appropriations Act* (Senate Bill 1, 2000 General Session), page 26, Item 26.

*It is the intent of the Legislature that funds provided in the Finance Mandated program for 800 MHz Conversion be allocated among State agencies by the Chief Information Officer in consultation with the Director of Information Technology Services according to the following criteria:*

1. *New ongoing funds shall be distributed to agencies such that total ongoing resources for each agency are sufficient to pay annual service fees on radios purchased with prior year appropriations;*
2. *One-time and remaining new ongoing funds shall be distributed to agencies for purchase of additional radios and payment of annual service fees.*

The Chief Information Officer allocated FY 2001 funds as follows:

	<b>One-time Allocation</b>	<b>Ongoing Allocation</b>
DAS - DFCM	37,800	
Attorney General	3,600	
DOC - APP	451,162	90,360
DOC - DIO	347,077	248,780
DOC - Law Enforcement	93,500	17,280
DOC - Other	71,086	12,960
Health	8,300	
DHS - ORS	9,384	
DHS - State Hosp	15,510	3,960
DHS - DYC	14,400	2,160
DNR - FFSL	57,950	14,400
DNR - Parks		12,080
DNR - Wildlife		6,960
DNR - Admin		1,080
DOS - UHP	262,518	88,560
DPS - CIB	92,240	16,560
DPS - Aero	4,070	720
DPS - Olympics	6,105	1,080
DPS - IA	6,105	1,080
DPS - Fire Marshall	8,140	1,440
DPS - CEM	20,350	(400)
DPS - Post	36,630	6,480
DPS - CIB	4,070	720
DPS - Hwy Safety	2,035	360
Tax	53,805	8,280
<b>Total</b>	<b>\$1,605,800</b>	<b>\$534,900</b>

The Analyst recommends the following similar intent language for inclusion in the 2001 Annual Appropriations Act:

*It is the intent of the Legislature that funds provided for 800 MHz Conversion be allocated among State agencies by the Chief Information Officer in consultation with the Director of Information Technology Services according to the following criteria:*

1. *New ongoing funds shall be distributed to agencies such that total ongoing resources for each agency are sufficient to pay annual service fees on radios purchased with prior year appropriations;*
2. *One-time and remaining new ongoing funds shall be distributed to agencies for purchase of additional radios and payment of annual service fees.*

*It is further the intent of the Legislature that funds provided to the Division of Finance for 800 MHz Conversion in previous years are nonlapsing and that those nonlapsing funds not used to pay service charges be used to purchase radio equipment.*

### 3.2 LeRay McAllister Critical Land Fund

The LeRay McAllister Critical Land fund was created to allow citizens and local governments access funds for open space preservation. The appropriation was increased from \$100,000 to \$2.75 million in one-time funds for Fiscal Year 2000. In Fiscal Year 2001 the Legislature made those funds ongoing. The Analyst recommends continuation of \$2.75 million in ongoing funds for open space preservation.

	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>Est/Analyst</b>
<b>Financing</b>	<b>Actual</b>	<b>Estimated</b>	<b>Analyst</b>	<b>Difference</b>
General Fund	2,750,000	2,750,000	2,750,000	
<b>Total</b>	<u>\$2,750,000</u>	<u>\$2,750,000</u>	<u>\$2,750,000</u>	<u>\$0</u>
<b>Expenditures</b>				
Other Charges/Pass Thru	2,750,000	2,750,000	2,750,000	
<b>Total</b>	<u>\$2,750,000</u>	<u>\$2,750,000</u>	<u>\$2,750,000</u>	<u>\$0</u>
<b>FTE/Other</b>				

### 3.3 Post Conviction Indigent Defense Fund

**Recommendation**

The Post Conviction Defense fund pays attorney fees for the automatic appeals for individuals convicted of capital crimes. The program was managed by the Attorney General’s office for a period of time but was moved into finance to avoid the appearance of a conflict resulting from the AG prosecuting individuals while directly funding their defense. Funds are housed in the Division of Finance to ensure that prosecutors can not control the funds.

	2000	2001	2002	Est/Analyst
	Actual	Estimated	Analyst	Difference
<b>Financing</b>				
General Fund	170,000	120,000	120,000	
Beginning Nonlapsing	218,000	315,000	262,500	(52,500)
Closing Nonlapsing	(315,000)	(262,500)	(185,000)	77,500
<b>Total</b>	<u>\$73,000</u>	<u>\$172,500</u>	<u>\$197,500</u>	<u>\$25,000</u>
<b>Expenditures</b>				
Current Expense	23,000	172,500	197,500	25,000
Other Charges/Pass Thru	50,000			
<b>Total</b>	<u>\$73,000</u>	<u>\$172,500</u>	<u>\$197,500</u>	<u>\$25,000</u>
<b>FTE/Other</b>				

The Division of Finance anticipates a closing balance in FY 2002 that will exceed expenditures of FY 2001. Since the Division anticipates a carry forward balance of more than \$260,000 for FY 2002, **the Analyst is recommending a one time transfer of \$30,000 to Court Administration for the purchase of scanning equipment.** The equipment will be used to electronically catalog and store documents used by the Third District Court. This will address issues related to transfer of documents between the Courts and the Division of Archives.

*Other Inmate Funds*

The Division manages two accounts that are similar to the Post Conviction fund. These programs are funded by participating counties with statutory language for legislative consideration of any shortfall.

The *Indigent Inmate Defense Fund* is for inmates convicted of crimes while in prison. As the only county eligible to receive these funds, Sanpete County uses the program for inmates accused of crimes committed at the state prison in Gunnison.

The *Indigent Capital Defense Fund* provides money to indigents charged with capital crimes in participating counties. The Division of Finance assesses the twenty-three participating counties annually and will be able to manage the fund in FY 2002 with no additional appropriation.

### 3.4 Navajo Trust Fund

The State of Utah maintains a trust fund for the Navajo tribe. Trust fund revenues come from 37 ½ percent of the net oil royalties from the "Aneth Extension" of the Navajo Indian Reservation. The fund is administered by a Board of Trustees composed of the State Treasurer, the Director of the Division of Finance and a state officer or employee appointed by the Governor with the advice and consent of the Senate.

The Department of Administrative Services is to provide space and administrative support for the Trust Fund Administration, but it may not direct the activities of the office or the trust administration.

The Board of Trustees reviews and approves the trust fund budget as prepared by the trust administrator. Utah Code Annotated 63-88-102 requires the State Auditor to conduct an annual audit and deliver the report to statutory committees, state offices and two federal offices.

*Projects with  
Board Approval  
for FY 2000*

Since the last report to the Legislature, the Board has authorized the following major items:

1. Committed \$429,000 for renovations within the Montezuma Creek Clinic. This was matched with \$100,000 from the Federal Government, \$300,000 from the state Division of Facility Construction and Management, and \$50,000 from the Four Corners Enterprise Community..
2. Provided educational grants and scholarships to Navajos amounting to \$638,817 in FY 2000 and an estimated \$650,000 in FY 2001.
3. Authorized matching funds for projects supported by the Navajo Nation and the Navajo Revitalization Fund of \$500,000 in FY 2000 and \$500,000 is also allocated in FY 2001. These funds are allocated to chapters by using actual population figures from UNTF's database.
4. Approved FY2001 allocations were made for the following:
  - \$20,000 for equipment purchase or repair
  - \$40,000 for Surplus Property
  - \$25,000 for the Dineh Committee Contingency Fund ( a yearly allocation)
  - \$10,000 for business training purposes
  - \$10,000 for Home-site Archeological Clearances, a new funding category
  - \$10,000 for Adult Enrichment, a new funding category; and
  - \$333,000 for additional Capital Improvement Projects (based on Chuska settlement agreement).
5. Conducting a Housing Inventory for off-reservation Navajos using GPS Technology; the on-reservation part was conducted in the previous Fiscal year.
6. Purchased \$102,850 of Health Equipment for Montezuma Creek Clinic.

**Beginning Fund balance on April 1, 1992 was \$9,648,585. The balance as of June 30, 2000 was \$19,032,681.**

### 3.5 Information Technology Infrastructure Innovation Program

**Recommendation** The Analyst recommends no new funding for the Information Technology Infrastructure Innovation Program in FY 2002. However, should additional funds become available, the Analyst would recommend \$500,000 in one-time General Funds for this program. The Analyst would further recommend intent language shown on page 15

	2000	2001	2002	Est/Analyst
	Actual	Estimated	Analyst	Difference
<b>Financing</b>				
Transfers - ISF Retained Earnings	1,656,000			
Beginning Nonlapsing		1,000,000		(1,000,000)
Closing Nonlapsing	(1,000,000)			
<b>Total</b>	<u>\$656,000</u>	<u>\$1,000,000</u>	<u>\$0</u>	<u>(\$1,000,000)</u>
<b>Expenditures</b>				
Other Charges/Pass Thru	656,000	1,000,000		(1,000,000)
<b>Total</b>	<u>\$656,000</u>	<u>\$1,000,000</u>	<u>\$0</u>	<u>(\$1,000,000)</u>
<b>FTE/Other</b>				

**Purpose**

The *Information Technology Infrastructure Innovation Program* act (House Bill 167, 2000 General Session) created a mechanism that allows nimble response to ever changing technology. It authorized the State’s Chief Information Officer (CIO) to provide grants to agencies for technology innovation projects that clearly provide return on investment, cost savings, or other measurable benefits to the State. It enumerated the following goals for the program: 1.) “streamline government processes;” 2.) “decrease costs of government through technology;” 3.) “provide greater efficiencies and better responsiveness by government to the citizens of the state.”

The Legislature appropriated \$1,656,000 for the program in FY 1999-2000. The funding came from nonlapsing, one-time retained earnings in the Division of Information Technology Services (House Bill 1, 2000 General Session, Item 31).

The CIO allocated funding in two rounds as follows:

<b>Utah Technology Infrastructure Innovation Program, FY 2000/2001</b>			
<b>Round 1 Allocation:</b>			
<b>Project Name</b>	<b>Department/Division</b>	<b>Expected Completion Date</b>	<b>Amount of Funding Allocated</b>
COSMOS	Department of Insurance	15-Dec-00	\$656,000
Web-Enable Project Drawing/Specs	Department of Administrative Services, Division of Facilities and Construction Management	15-Feb-01	\$95,000
Utah State Building Energy Monitoring System	Department of Natural Resources, Administration Division	30-Jun-01	\$14,300
Web Filing and Publication of Administrative Rules	Department of Administrative Services, Division of Administrative Rules	31-Oct-00	\$93,000
Image Enable the Electronic Chart System (E-Chart+)	Department of Human Services, State Hospital Division	30-Jun-01	\$100,000
Online New Employee Training Program	Department of Human Services, Office of Technology	31-Oct-00	\$10,000
<b>Total Funding, Round 1:</b>			<u>\$968,300</u>
<b>Round 2 Allocation:</b>			
Child Care Licensing Improvement Project	Department of Health, Division of Health Systems Improvement	6/30/01	\$50,000
NCIC 2000	Department of Public Safety, Bureau of Criminal Identification	11/1/01	\$84,000
MO-TRACK	Department of Corrections	9-12 months from start date	\$100,000
Payroll & Time and Attendance System	Department of Administrative Services, Division of Finance	1/1/02	\$400,000
Government Information Locator Services Project	Department of Community and Economic Development, State Library Division	10/1/01	\$30,000
Training Resource Center	Department of Administrative Services, Division of Information Technology Services	1/1/01	\$23,700
<b>Total Funding, Round 2</b>			<u>\$687,700</u>
<b>Grand Total</b>			<u><u>\$1,656,000</u></u>

As noted above, allocation of the full \$1.7 million required two rounds. Agency response to the first round was poor as agencies feared their budgets would be cut by the amount of savings they experiences under UTIIP.

*Program benefits difficult to realize*

The projects slated for completion before July 1, 2001 tout nearly \$225,000 in annual savings. However, none of the projects have been operational for a full year, and thus savings have not been realized. Further, no mechanism has been developed to capture savings from various departmental budgets and return them to UTIIP.

While the Analyst remains skeptical about agencies' willingness and ability to realize savings without spending them on other priorities, the Analyst also recognizes that UTIIP is in its infancy, and thus cannot be expected to produce immediate returns. Therefore, the Analyst recommends the subcommittee consider adding to its funding priorities list \$500,000 in one-time General Funds for UTIIP, subject to the intent language shown below.

**Intent Language**

The Legislature included the following intent language regarding this program in the *Supplemental Appropriations Act* (House Bill 1, 2000 General Session), Line 31, page 7:

*It is the intent of the Legislature that funds provided for the Utah Technology Infrastructure Innovation Program are nonlapsing. It is further the intent of the Legislature that the Chief Information Officer report to the Executive Appropriations Committee and Information Technology Commission specific cost and benefit measures prior to releasing funds provided for the Utah Technology Infrastructure Innovation Program.*

The CIO testified regarding this issue before the Executive Appropriations Committee on two occasions, May 16, 2000 and August 15, 2000. He addressed the Information Technology Commission on July 13, 2000. His presentations included target implementation dates and general performance goals for each of the projects to which he allocated funding. A copy of his presentations is available upon request from the Fiscal Analyst's office.

To address concerns mentioned above, should funding for this program become available in FY 2002, the Analyst recommends the following intent language:

*It is the intent of the Legislature that the Chief Information Officer report to the Executive Appropriations Committee specific cost and benefit measures prior to releasing funds provided for the Utah Technology Infrastructure Innovation Program (UTIIP). It is further the intent of the Legislature that the Governor shall include in his FY 2003 budget recommendations an estimate of annual cost savings by line item resulting from UTIIP.*

**4.0 Additional Information: Finance Mandated Expenditures**

	<b>1998</b>	<b>1999</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>
<b>Financing</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Estimated</b>	<b>Analyst</b>
General Fund	2,179,000	120,000	2,920,000	5,010,800	2,870,000
General Fund, One-time		5,963,900			
Uniform School Fund	667,700				
Uniform School Fund, One-time		4,990,000			
Transfers - Interagency		680,000			
Transfers - ISF Retained Earnings			1,656,000		
Beginning Nonlapsing	72,100	1,312,000	218,000	1,315,000	232,500
Closing Nonlapsing	(1,312,000)	(6,880,600)	(1,315,000)	(262,500)	(155,000)
<b>Total</b>	<b>\$1,606,800</b>	<b>\$6,185,300</b>	<b>\$3,479,000</b>	<b>\$6,063,300</b>	<b>\$2,947,500</b>
<b>Programs</b>					
Post Conviction Indigent Defense Fund	205,000	(83,000)	73,000	172,500	197,500
Indigent Inmate Defense Fund		100,000			
Year 2000 Programming	1,401,800	6,068,300			
Information Technology Infrastructure In			656,000	1,000,000	
800 MHz Conversion				2,140,800	
LeRay McAllister Critical Land Conserv		100,000	2,750,000	2,750,000	2,750,000
<b>Total</b>	<b>\$1,606,800</b>	<b>\$6,185,300</b>	<b>\$3,479,000</b>	<b>\$6,063,300</b>	<b>\$2,947,500</b>
<b>Expenditures</b>					
Personal Services	78,400	19,600			
Current Expense	918,200	2,146,100	23,000	2,313,300	197,500
DP Current Expense		3,662,500			
DP Capital Outlay	410,200	225,600			
Capital Outlay		131,500			
Other Charges/Pass Thru	200,000		3,456,000	3,750,000	2,750,000
<b>Total</b>	<b>\$1,606,800</b>	<b>\$6,185,300</b>	<b>\$3,479,000</b>	<b>\$6,063,300</b>	<b>\$2,947,500</b>
<b>FTE/Other</b>					