

**Higher Education Strategic Reinvestment**

2025 GENERAL SESSION

STATE OF UTAH

**Chief Sponsor: Karen M. Peterson**

Senate Sponsor: Ann Millner

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**LONG TITLE****General Description:**

This bill enacts and amends provisions regarding the strategic approach of and investment in certain programs in the higher education system.

**Highlighted Provisions:**

This bill:

- defines terms;
- requires certain reporting to and a study by the Higher Education Appropriations Subcommittee;
- provides for disbursement of certain reinvestment funds that are dedicated to a given degree-granting institution for reallocation to certain strategic investments under certain circumstances;
- requires each degree-granting institution to create a strategic reinvestment plan to reallocate funding from certain programs and divisions of the institution to certain programs and divisions that merit additional investment;
- requires the Utah Board of Higher Education (board) to report to the Higher Education Appropriations Subcommittee and the Executive Appropriations Subcommittee regarding each institution's strategic reinvestment plan and execution of the plan over the upcoming three fiscal years;
- authorizes declining use of reinvestment funds to phase out reduced or eliminated programs or divisions of institutions over the upcoming three fiscal years;
- limits the number of credit hours a degree-granting institution may require between general education and degree-specific requirements;
- requires the board to develop a process to grant conditional approval of accelerated three-year degrees;
- allows the board to transfer certain appropriations as an exception to the prohibition on line-item transfers in the Budgetary Procedures Act; and
- makes technical and conforming changes.

31 **Money Appropriated in this Bill:**

32 None

33 **Other Special Clauses:**

34 This bill provides a special effective date.

35 **Utah Code Sections Affected:**

36 AMENDS:

37 **53B-1-301**, as last amended by Laws of Utah 2024, Chapter 338 **53B-16-102**, as last amended by Laws of Utah 2024, Chapter 37839 **63J-1-206**, as last amended by Laws of Utah 2024, Chapter 268

40 ENACTS:

41 **53B-7-107**, Utah Code Annotated 1953

42

43 *Be it enacted by the Legislature of the state of Utah:*44 Section 29. Section **53B-1-301** is amended to read:45 **53B-1-301 . Reports to and actions of the Higher Education Appropriations**46 **Subcommittee.**47 (1) In accordance with applicable provisions and Section 68-3-14, the following recurring  
48 reports are due to the Higher Education Appropriations Subcommittee:

49 (a) the reports described in Sections 53B-1-116, 53B-1-117, and 53B-1-118;

50 (b) the reports described in Sections 34A-2-202.5, 53B-30-206, and 59-9-102.5 by the  
51 Rocky Mountain Center for Occupational and Environmental Health;52 (c) the report described in Section 53B-7-101 by the board on recommended  
53 appropriations for higher education institutions, including the report described in  
54 Section 53B-8-104 by the board on the effects of offering nonresident partial tuition  
55 scholarships;56 (d) the report described in Section 53B-7-704 by the Department of Workforce Services  
57 and the Governor's Office of Economic Opportunity on targeted jobs;

58 (e) the reports described in Section 53B-7-705 by the board on performance;

59 (f) the report described in Section 53B-8-201 by the board on the Opportunity  
60 Scholarship Program;61 (g) the report described in Section 53B-8d-104 by the Division of Child and Family  
62 Services on tuition waivers for wards of the state;63 (h) the report described in Section 53B-13a-103 by the board on the Utah Promise  
64 Program;

- 65 (i) the report described in Section 53B-17-201 by the University of Utah regarding the  
 66 Miners' Hospital for Disabled Miners;
- 67 (j) the report described in Section 53B-26-202 by the Medical Education Council on  
 68 projected demand for nursing professionals;
- 69 (k) the report described in Section 53B-35-202 regarding the Higher Education and  
 70 Corrections Council; and
- 71 (l) the report described in Section 53E-10-308 by the State Board of Education and  
 72 board on student participation in the concurrent enrollment program.
- 73 (2) In accordance with applicable provisions and Section 68-3-14, the following occasional  
 74 reports are due to the Higher Education Appropriations Subcommittee:
- 75 (a) upon request, the information described in Section 53B-8a-111 submitted by the  
 76 Utah Educational Savings Plan;
- 77 (b) a proposal described in Section 53B-26-202 by an eligible program to respond to  
 78 projected demand for nursing professionals; and
- 79 (c) the board's report regarding each institution's strategic reinvestment plan described in  
 80 Section 53B-7-107.
- 81 [~~(e) a report in 2023 from Utah Valley University and the Utah Fire Prevention Board~~  
 82 ~~on the fire and rescue training program described in Section 53B-29-202.]~~
- 83 (3) In accordance with applicable provisions, the Higher Education Appropriations  
 84 Subcommittee shall complete the following:
- 85 (a) an appropriation recommendation described in Section 53B-1-118 regarding  
 86 compliance with Subsections 53B-1-118(5) and (14);
- 87 (b) as required by Section [~~53B-7-703~~] 53B-7-706, the review of performance funding  
 88 described in Section [~~53B-7-703~~] 53B-7-706;
- 89 (c) an appropriation recommendation described in Section 53B-26-202 to fund a  
 90 proposal responding to projected demand for nursing professionals; and
- 91 (d) review of the report described in Section 63B-10-301 by the University of Utah on  
 92 the status of a bond and bond payments specified in Section 63B-10-301.
- 93 (4) Beginning in the 2025 legislative interim, in consultation with the board, the Higher  
 94 Education Appropriations Subcommittee shall study a re-design of:
- 95 (a) the performance funding model described in Chapter 7, Part 7, Performance Funding,  
 96 to better ensure:
- 97 (i) institutional alignment with the statewide system of higher education and the  
 98 institution's mission within the statewide system; and

- 99           (ii) investment in meeting localized and statewide workforce demands and securing  
 100           post-graduation employment outcomes; and  
 101       (b) enrollment-based funding  $\hat{H}$ → [;] , including, for technical colleges, funding distribution  
 101a       models that:  
 101b       (i) include equivalent funding value for secondary and adult students; and  
 101c       (ii) reflect the full responsibility of the technical college's statutorily-required  
 101d       services. ← $\hat{H}$

102       Section 13. Section **53B-7-107** is enacted to read:

103       **53B-7-107 . Higher education strategic reinvestment.**

104       (1) As used in this section:

- 105       (a) "Reinvestment funds" means the amount of money the Legislature appropriates to  
 106       the board for strategic reinvestment in accordance with this section.  
 107       (b) "Strategic reinvestment plan" means a plan described in Subsection (3) that each  
 108       degree-granting institution develops to reallocate reinvestment funds to certain  
 109       strategic investments.

110       (2) The board may transfer to a degree-granting institution the reinvestment funds dedicated  
 111       to the institution if:

112       (a) for the 2026 fiscal year:

113       (i) the respective degree-granting institution provides to the board the institution's  
 114       strategic reinvestment plan;

115       (ii) the board approves the institution's strategic reinvestment plan; and

116       (iii) after receiving a report from the board regarding the strategic reinvestment plan  
 117       in the meeting of the Executive Appropriations Committee in September 2025, the  
 118       Executive Appropriations Committee makes a determination that the relevant  
 119       institution's strategic reinvestment plan satisfies the requirements of this section;  
 120       and

121       (b) for each of the 2027 and 2028 fiscal years:

122       (i) the respective degree-granting institution provides to the board a report on the  
 123       institution's progress in executing the institution's strategic reinvestment plan; and

124       (ii) after receiving a report from the board regarding the institution's execution of the  
 125       strategic reinvestment plan in the meeting of the Executive Appropriations  
 126       Committee in September of 2026 and 2027, respectively, the Executive  
 127       Appropriations Committee makes a determination that the relevant institution has  
 128       progressed in executing the institution's strategic reinvestment plan in accordance

- 129                   with this section.
- 130   (3) Each degree-granting institution shall:
- 131       (a) prepare and submit the institution's strategic reinvestment plan in accordance with
- 132           Subsections (3)(b) and (c) based on:
- 133           (i) demonstrated enrollment data;
- 134           (ii) completion rate and timely completion;
- 135           (iii) discipline-related professional outcomes, including placement, employment,
- 136               licensure, and wage outcomes;
- 137           (iv) current and future localized and statewide workforce demands;
- 138           (v) program-level cost; and
- 139           (vi) the institution's mission and role within the statewide system;
- 140       (b) in consultation with the board, develop a strategic reinvestment plan that:
- 141           (i) identifies programs, courses, degrees, departments, colleges, or other divisions of
- 142               the institution, operational efficiencies, and other components of the institution's
- 143               instruction and administrative functions, including dean positions and other
- 144               administration positions, that merit further investment;
- 145           (ii) identifies programs, courses, degrees, departments, colleges or other divisions of
- 146               the institution, operational inefficiencies, and other components of the institution's
- 147               instruction and administrative functions, including dean positions and other
- 148               administration positions, that the institution will reduce or eliminate to shift
- 149               resources, in an amount at least equal to the amount of reinvestment funds
- 150               dedicated to the institution, to the strategic investments described in Subsection
- 151               (3)(b)(i); and
- 152           (iii) includes an accounting demonstrating the reallocation of resources from the
- 153               reduced or eliminated items described in Subsection (3)(b)(ii) to the strategic
- 154               investments described in Subsection (3)(b)(i) in the following amounts:
- 155               (A) for fiscal year 2026, at least 30% of the total of the reinvestment funds
- 156               dedicated to the institution;
- 157               (B) for fiscal year 2027, at least 70% of the total of the amount of reinvestment
- 158               funds dedicated to the institution; and
- 159               (C) for fiscal year 2028, 100% of the total of the reinvestment funds dedicated to
- 160               the institution; and
- 161       (c) before a date that the board identifies in each of 2026 and 2027, submit to the board a
- 162           report on the institution's progress in executing the institution's strategic reinvestment

- 163 plan, which may include modifications to the plan if the modified plan meets the  
164 requirements of this section.
- 165 (4) The board shall:
- 166 (a) during the 2025 fiscal year:
- 167 (i) establish standards for the reallocations described in the strategic reinvestment  
168 plans; and
- 169 (ii) provide guidance to the institutions of higher education on metrics and evaluative  
170 processes for the institutions to use in analyzing programs and budgets to develop  
171 the strategic reinvestment plan;
- 172 (b) review each institution's strategic reinvestment plan and approve plans that meet the  
173 requirements of this section; and
- 174 (c) report on each institution's strategic reinvestment plan to:
- 175 (i) in August of 2025, 2026, and 2027, the Higher Education Appropriations  
176 Subcommittee; and
- 177 (ii) in September of 2025, 2026, and 2027, the Executive Appropriations Committee.
- 178 (5)(a) Each year, after receiving the board report described in Subsection (4)(c)(i), the  
179 Higher Education Appropriations Subcommittee shall make a recommendation to the  
180 Executive Appropriations Committee regarding each institution's strategic  
181 reinvestment plan and compliance with this section.
- 182 (b) Each year, after receiving the board report described in Subsection (4)(c)(ii), the  
183 Executive Appropriations Committee shall make a determination, for each institution  
184 individually, regarding:
- 185 (i) for fiscal year 2026, whether the institution's strategic reinvestment plan satisfies  
186 the requirements of this section; and
- 187 (ii) for each of fiscal years 2027 and 2028, whether the institution has progressed in  
188 executing the institution's strategic reinvestment plan in accordance with this  
189 section.
- 190 (6)(a) A degree-granting institution may use reinvestment funds:
- 191 (i) for the strategic investments described in Subsection (3)(b)(i); and
- 192 (ii) for the reduced or eliminated items described in Subsection (3)(b)(ii) in the  
193 following amounts:
- 194 (A) for fiscal year 2026, no more than 70% of the total of the reinvestment funds  
195 dedicated to the institution; and
- 196 (B) for fiscal year 2027, no more than 30% of the total of the reinvestment funds

197 dedicated to the institution.

198 (b) A degree-granting institution may not supplant or supplement the cost of a reduced  
 199 or eliminated item described in Subsection (3)(b)(ii):

200 (i) through a tuition increase; or

201 (ii) with any state funds, except in fiscal year 2028, to the extent necessary to allow a  
 202 student to complete the students' academic program as outlined in the institution's  
 203 approved strategic reinvestment plan.

204 (7) If a degree-granting institution fails to reallocate resources in accordance with the  
 205 institution's reinvestment plan and this section, in preparing the higher education budgets  
 206 immediately following the institution's failure, the Executive Appropriations Committee  
 207 shall reduce appropriations for the institution's instruction and administration in an  
 208 amount equal to the amount the institution failed to properly reallocate.

209 ~~H→ [(8) A reduction or closure of a program, department, college, or position in accordance~~  
 209a ~~with~~  
 210 ~~an institution's strategic reinvestment plan constitutes a financial exigency as described~~  
 211 ~~in Section 53B-2-106.1 and other personnel and staffing decisions.]~~

211a **(8)(a) Each degree-granting institution shall:**

211b (i) **establish policies specifically to effectuate the strategic reinvestment plan, and**  
 211c **that address the following:**

211d (A) **reduction or elimination of positions and other personnel decisions; and**

211e (B) **internal institutional procedures regarding the reduction, elimination,**  
 211f **creation, or modification of programs, courses, degrees, departments, colleges,**  
 211g **or other divisions of the institution;**

211h (ii) **ensure that the policies described in Subsection (8)(a):**

211i (A) **create operational efficiencies in carrying out the strategic reinvestment**  
 211j **plan;**

211k (B) **assist the institution to meet the timeframes described in this section and**  
 211l **the strategic reinvestment plan; and**

211m (C) **are consistent with the guidance the board provides in accordance with**  
 211n **Subsection (4)(a); and**

211o (iii) **prepare the policies described in Subsection (8)(a) in consultation with the**  
 211p **board.**

211q (b) **An institution's policies described in Subsection (8)(a) may supersede the**  
 211r **following that are inconsistent with the strategic reinvestment plan or the goals of the**

- 211s **plan:**
- 211t **(i) an existing policy, procedure, or timeframe of the institution; and**
- 211u **(ii) a board policy, if the board determines that superseding the policy is**
- 211v **necessary or appropriate.**
- 211w **(c) Notwithstanding any other provision of this title, an institution may act in**
- 211x **accordance with the policies described in this Subsection (8).** ←Ĥ
- 212 Section 1. Section **53B-16-102** is amended to read:
- 213 **53B-16-102 . Changes in curriculum -- Substantial alterations in institutional**
- 214 **operations -- Program approval -- Periodic review of programs -- Career and technical**
- 215 **education curriculum changes.**
- 216 (1) As used in this section:
- 217 ~~{(2)}~~ (a) "Institution of higher education" means an institution described in Section
- 217a 53B-1-102.
- 218 ~~{(a)}~~ (b) "Program of instruction" means a program of curriculum that leads to the
- 218a completion
- 219 of a degree, diploma, certificate, or other credential.
- 220 ~~{(b)}~~ ~~(2)~~~~{(c)}~~ (a) Under procedures and policies approved by the board and developed in
- 221 consultation with each institution of higher education, each institution of higher
- 222 education may make such changes in the institution of higher education's curriculum
- 223 as necessary to better effectuate the institution of higher education's primary role; and
- 224 (b) subject to Subsection (2)(a), an institution of higher education's faculty shall
- 225 establish and have primary responsibility for the curriculum of a course within a
- 226 program of instruction at the institution.
- 227 (3) The board shall establish criteria for whether an institution of higher education may
- 228 approve a new program of instruction, including criteria related to whether:
- 229 (a) the program of instruction meets identified workforce needs;
- 230 (b) the institution of higher education is maximizing collaboration with other institutions
- 231 of higher education to provide for efficiency in offering the program of instruction;
- 232 (c) the new program of instruction is within the institution of higher education's mission
- 233 and role; and
- 234 (d) the new program of instruction meets other criteria determined by the board.
- 235 (4)(a) Except as board policy permits, an institution of higher education may not
- 236 establish a branch, extension center, college, or professional school.
- 237 (b) The president of an institution of higher education may, with the approval of the



238 institution of higher education's board of trustees, establish a new program of  
 239 instruction that meets the criteria described in Subsection (3), subject to board review  
 240 for pathway articulation.

241 ~~[(5)]~~ (c)~~[(a)]~~ An institution of higher education shall notify the board of a proposed  
 242 new program of instruction, including how the proposed new program of  
 243 instruction meets the criteria described in Subsection (3).

244 ~~[(b)]~~ (d) The board shall establish procedures and guidelines for institutional boards of  
 245 trustees to consider an institutional proposal for a new program of instruction  
 246 described in Subsection (4)(b).

247 (5)(a)(i) Except as provided in Subsection (5)(a)(ii), a degree-granting institution  
 248 may not offer a degree with a credit-hour requirement, comprising general  
 249 education and degree-specific requirements, that exceeds 120 total credit hours.

250 (ii) The board may authorize a degree-granting institution to exceed the credit-hour  
 251 limit described in Subsection (5)(a)(i) by six additional credit hours to no more  
 252 than 126 credit hours if the institution demonstrates to the board that a  
 253 professional licensing or accrediting body requires additional coursework or credit  
 254 hours in excess of the limit described in Subsection (5)(a)(i).

255 (b) The board shall develop a process to grant conditional approval of accelerated  
 256 three-year degrees to allow for the implementation of an accelerated degree upon  
 257 accreditation.

258 (6) The president of an institution of higher education may discontinue a program of  
 259 instruction in accordance with criteria that the president and the institution of higher  
 260 education's board of trustees establish.

261 (7)(a) The board shall conduct a periodic review of all new programs of instruction,  
 262 including those funded by gifts, grants, and contracts, no later than two years after the  
 263 first cohort to begin the program of instruction completes the program of instruction.

264 (b) The board may conduct a periodic review of any program of instruction at an  
 265 institution of higher education, including a program of instruction funded by a gift,  
 266 grant, or contract.

267 (c) The board shall conduct:

268 (i) at least once every ~~[seven]~~ five years, at least one review described in Subsection  
 269 (7)(b) of each program of instruction at each institution; and

270 (ii) annually, a qualitative and quantitative review of academic disciplines across the  
 271 system, including enrollment, graduation rates, and workforce placement,

272 ensuring that the board conducts a review of all disciplines within the system at  
273 least once every ~~[seven]~~ five years.

274 (d) Following a review described in this Subsection (7) that finds that a program is  
275 underperforming, as the board defines, across the system of higher education or at an  
276 individual institution, and after providing the relevant institution of higher education  
277 an opportunity to respond to the board's review of a given program of instruction, the  
278 board~~[may]~~ :

279 (i) shall modify, consolidate, or terminate the program of instruction[-] ; and

280 (ii) may require an institution to develop a performance improvement plan and  
281 annually report back to the board regarding the plan.

282 (e) The board shall:

283 (i) develop qualitative and quantitative standards for program review under this  
284 Subsection (7); and

285 (ii) ensure the application of the standards the board develops under Subsection  
286 (7)(e)(i) in each program review.

287 (8) In making decisions related to career and technical education curriculum changes, the  
288 board shall coordinate on behalf of the boards of trustees of higher education institutions  
289 a review of the proposed changes by the State Board of Education to ensure an orderly  
290 and systematic career and technical education curriculum that eliminates overlap and  
291 duplication of course work with high schools and technical colleges.

292 (9) The board shall demonstrate compliance with Subsection (7) by:

293 (a) creating a list of programs and corresponding review schedules;

294 (b) upon request of the Higher Education Appropriations Subcommittee, providing the  
295 list described in Subsection (9)(a); and

296 (c) providing a written report on or before October 1 to the Higher Education  
297 Appropriations Subcommittee of each year regarding relevant findings from the  
298 reviews conducted under Subsection (7).

299 (10) On or before October 1, 2026, if the Higher Education Appropriations Subcommittee  
300 finds the board to be out of compliance with Subsection (9), the Legislature shall:

301 (a) deduct 10% of the appropriation described in Section 53B-7-703 for the following  
302 fiscal year; and

303 (b) deduct an additional 10% of the appropriation described in Section 53B-7-703 for  
304 each subsequent year of noncompliance up to a maximum deduction of 30%.

305 Section 30. Section **63J-1-206** is amended to read:

306           **63J-1-206 . Appropriations governed by chapter -- Restrictions on expenditures**  
307 **-- Transfer of funds -- Exclusion.**

308 (1)(a) Except as provided in Subsections (1)(b) and (2)(e), or where expressly exempted  
309 in the appropriating act:

310           (i) all money appropriated by the Legislature is appropriated upon the terms and  
311 conditions set forth in this chapter; and

312           (ii) any department, agency, or institution that accepts money appropriated by the  
313 Legislature does so subject to the requirements of this chapter.

314 (b) This section does not apply to:

315           (i) the Legislature and its committees; and

316           (ii) the Investigation Account of the Water Resources Construction Fund, which is  
317 governed by Section 73-10-8.

318 (2)(a) Each item of appropriation is to be expended subject to any schedule of programs  
319 and any restriction attached to the item of appropriation, as designated by the  
320 Legislature.

321 (b) Each schedule of programs or restriction attached to an appropriation item:

322           (i) is a restriction or limitation upon the expenditure of the respective appropriation  
323 made;

324           (ii) does not itself appropriate any money; and

325           (iii) is not itself an item of appropriation.

326 (c)(i) An appropriation or any surplus of any appropriation may not be diverted from  
327 any department, agency, institution, division, or line item to any other department,  
328 agency, institution, division, or line item.

329           (ii) If the money appropriated to an agency to pay lease payments under the program  
330 established in Section 63A-5b-703 exceeds the amount required for the agency's  
331 lease payments to the Division of Facilities Construction and Management, the  
332 agency may:

333           (A) transfer money from the lease payments line item to other line items within  
334 the agency; and

335           (B) retain and use the excess money for other purposes.

336 (d) The money appropriated subject to a schedule of programs or restriction may be used  
337 only for the purposes authorized.

338 (e) In order for a department, agency, or institution to transfer money appropriated to it  
339 from one program to another program, the department, agency, or institution shall

- 340 revise its budget execution plan as provided in Section 63J-1-209.
- 341 (f)(i) The procedures for transferring money between programs within a line item as  
342 provided by Subsection (2)(e) do not apply to money appropriated to the State  
343 Board of Education for the Minimum School Program or capital outlay programs  
344 created in Title 53F, Chapter 3, State Funding -- Capital Outlay Programs.
- 345 (ii) The state superintendent may transfer money appropriated for the programs  
346 specified in Subsection (2)(f)(i) only as provided by Section 53F-2-205.
- 347 (3) Notwithstanding Subsection (2)(c)(i):
- 348 (a) the state superintendent may transfer money appropriated for the Minimum School  
349 Program between line items in accordance with Section 53F-2-205;[~~and~~]
- 350 (b) the Utah Board of Higher Education may transfer reinvestment funds, as defined in  
351 Section 53B-7-107, to a degree-granting institution, in accordance with the process  
352 described in Section 53B-7-107; and
- 353 [~~(b)~~] (c) the Department of Government Operations may transfer money appropriated to  
354 another department, agency, institution, or division for the purpose of paying the  
355 costs of pay for performance under Section 63A-17-112.

356 Section 28. **Effective Date.**

357 This bill takes effect:

- 358 (1) except as provided in Subsection (2), May 7, 2025; or
- 359 (2) if approved by two-thirds of all members elected to each house:
- 360 (a) upon approval by the governor;
- 361 (b) without the governor's signature, the day following the constitutional time limit of  
362 Utah Constitution, Article VII, Section 8; or
- 363 (c) in the case of a veto, the date of veto override.