

UTAH DIVISION OF JUVENILE JUSTICE SERVICES



utah department of
human services
JUVENILE JUSTICE SERVICES

NORTH STARS

TRANSPARENCY

PARTNERSHIP

COMMUNICATION



“ The mission of Juvenile Justice Services is to change young lives, support families and keep communities safe.”

JJS STRATEGIC PLAN



Improve overall efficiency by streamlining operations, building community partnerships and maximizing existing resources

- Closed Wasatch Youth Center
- Closed 38 detention beds in 3 facilities



Attract, develop and maintain a diverse, motivated and highly **skilled workforce**

- Partnering with local colleges and career fairs to attract the best talent; requiring two-year degree and continuing ed



Operate programs and facilities that promote skill acquisition, **healthy development and youth and staff safety**

- Trained 300 staff on evidenced-based models

OPERATIONAL FOCUS



- SUCCESS+ Framework (Governor's Office of Management and Budget)
- Data Dashboard
- Partnerships with providers

FOCUSED IMPLEMENTATION UPDATE

The Governor's Office of Management and Budget (GOMB) and Division of Juvenile Justice Services (JJS) **are working together** on a SUCCESS[®] focused implementation. The effort is targeted on providing better outcomes for the youth being served and the taxpayer, as well as addressing legislative reforms.



3-Year
AMBITIOUS TARGET

↓ Reduce the risk of recidivism by **25%** 

Historically, more than half of youth served by JJS reoffend within one year. In order to reduce recidivism, JJS will work to decrease youth's risk of reoffending. Reduced risk is a leading indicator of, and correlates with, reduced recidivism.



MEASUREMENT

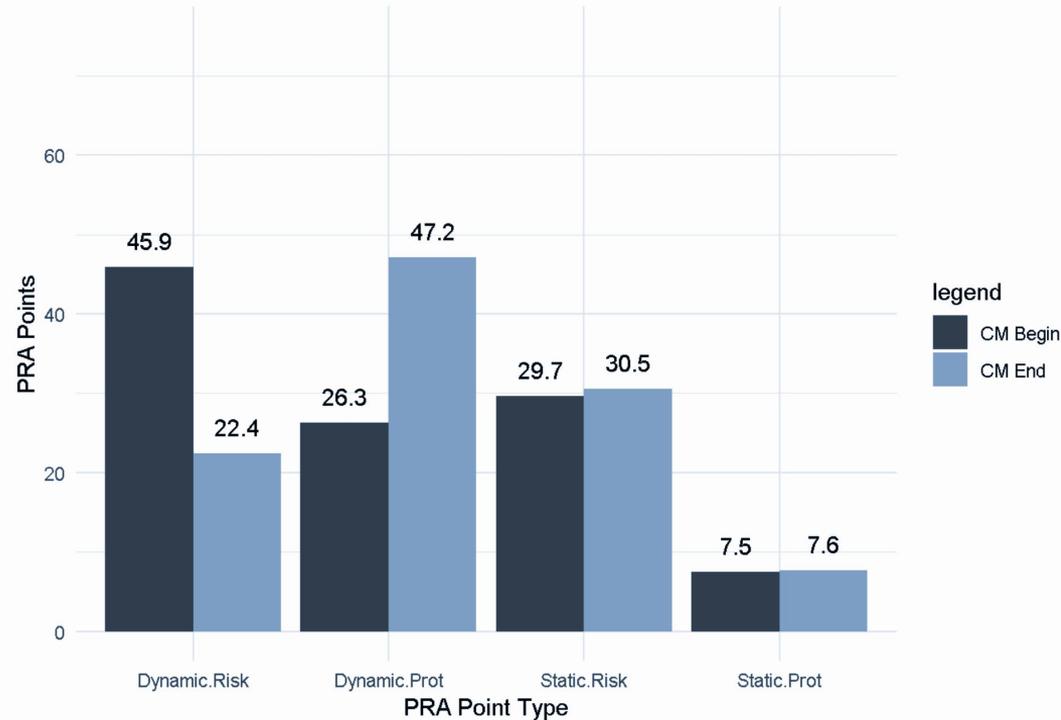


$$\frac{(\text{Quality} \times \text{Throughput})}{\text{Operating Expense}} = \text{Quarterly change in the value of JJS services per \$}$$

SUCCESS+ IMPLEMENTATION

- The goal is to reduce dynamic risk factors, which show the likelihood that youth will reoffend. These include issues with **family, peers, schools attitudes and beliefs.**
- After implementing changes to our system, the graphic shows that youth leaving custody showed an average of **23.5 point reduction in dynamic risk.**

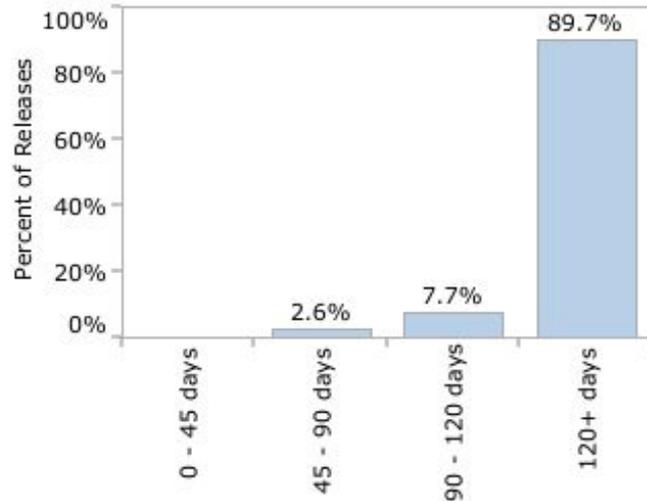
Mean Risk & Protective Points at CM Start and CM End (2018-10-01-2018-12-31)



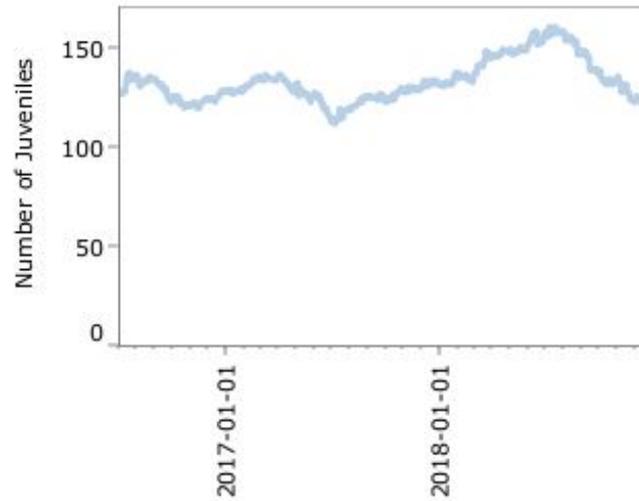
LONG-TERM SECURE CARE

Total Number of Juveniles Served	164	Overall Capacity	140
Percent Females	5.5%	Average Juveniles Each Day	127.9
Percent Males	94.5%	Percent of Capacity Utilized	91.3%
Number of Admissions	40	FY 2017 Daily Cost of Service	\$485.38
Number of Releases	57	FY 2018 Daily Cost of Service	\$477.26

LENGTH OF STAY



DAILY POPULATION COUNTS



Population:

Delinquent youths, ages 14-20, who pose a significant risk to the community.

STATEWIDE SECURE CARE FACILITIES (5)



- Decker Lake Youth Center
- Farmington Bay Youth Center
- Mill Creek Youth Center
- Slate Canyon Youth Center
- Southwest Utah Youth Center

SHORT-TERM LOCKED DETENTION

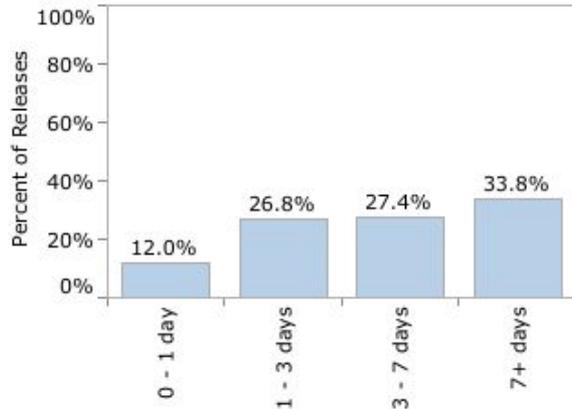
JUVENILES SERVED

Total Number of Juveniles Served	565
Percent Females	20.5%
Percent Males	79.5%
Number of Admissions	819
Number of Releases	817

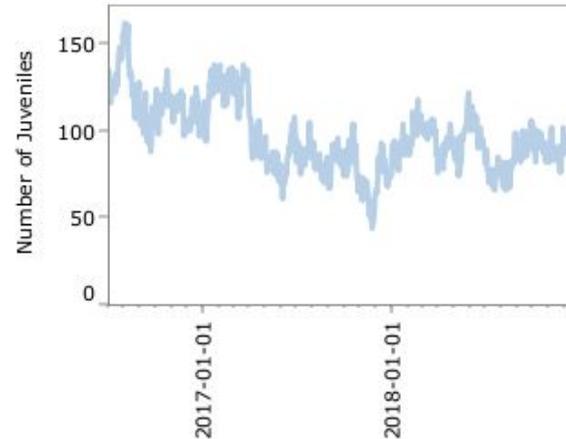
CAPACITY AND COST

Overall Capacity	242
Average Juveniles Each Day	87.6
Percent of Capacity Utilized	36.2%
FY 2017 Daily Cost of Service	\$548.76
FY 2018 Daily Cost of Service	\$703.15

LENGTH OF STAY



DAILY POPULATION COUNTS



Population:

Delinquent youths ages 10-17, who pose a significant risk to the community and are generally waiting sentencing by a Juvenile Court Judge.

STATEWIDE DETENTION FACILITIES (11)



- Cache Valley Youth Center
- Canyonlands Youth Center
- Castle Country Youth Center
- Central Utah Youth Center
- Dixie Area Detention Center
- Farmington Bay Youth Center
- Salt Lake Valley Detention Center
- Slate Canyon Youth Center
- Southwest Utah Youth Center
- Split Mountain Youth Center
- Weber Valley Youth Center

JUVENILE RECEIVING CENTERS/YOUTH SERVICES

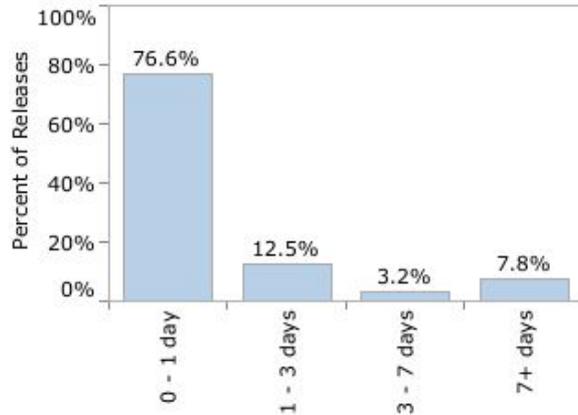
JUVENILES SERVED

Total Number of Juveniles Served	1,284
Percent Females	38.7%
Percent Males	61.3%
Number of Admissions	2,420
Number of Releases	2,358

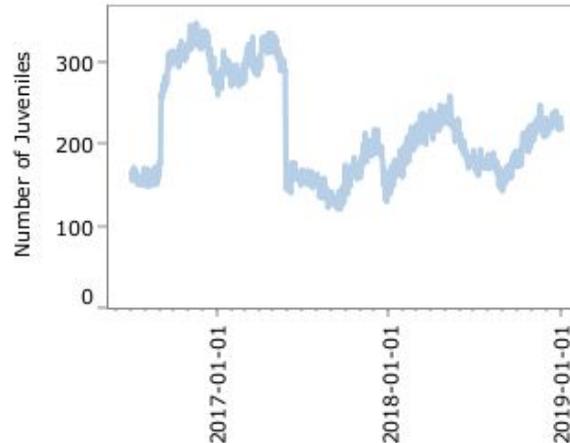
CAPACITY AND COST

Overall Capacity	176
Average Juveniles Each Day	216.5
Percent of Capacity Utilized	123.0%
FY 2017 Daily Cost of Service	\$74.77
FY 2018 Daily Cost of Service	\$115.11

LENGTH OF STAY



DAILY POPULATION COUNTS



Population:

Youth ages 10-17, who are charged with status offenses, ungovernable or runaway youth or youth in crisis.

EARLY INTERVENTION PROGRAMS

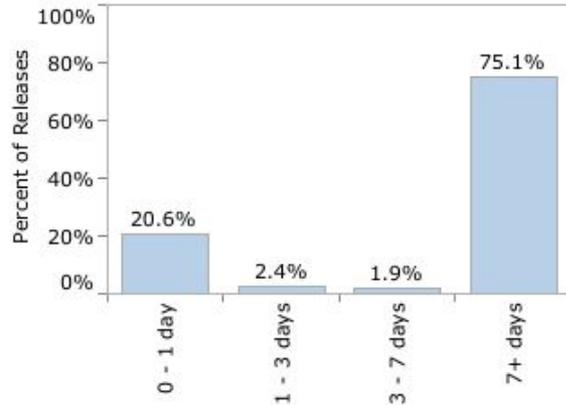
JUVENILES SERVED

Total Number of Juveniles Served	1,260
Percent Females	27.8%
Percent Males	72.2%
Number of Admissions	671
Number of Releases	718

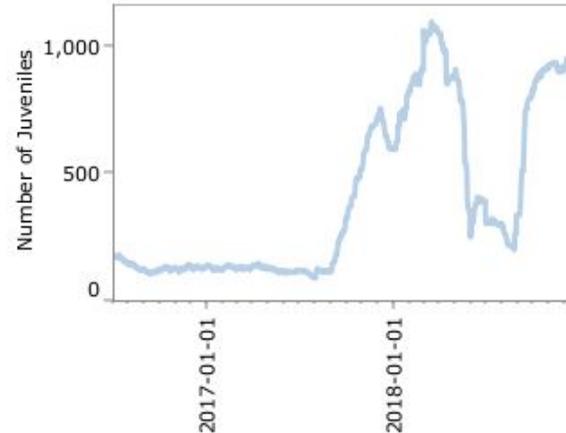
CAPACITY AND COST

Overall Capacity	1,447
Average Juveniles Each Day	884.1
Percent of Capacity Utilized	61.1%
FY 2017 Daily Cost of Service	\$355.35
FY 2018 Daily Cost of Service	\$69.49

LENGTH OF STAY



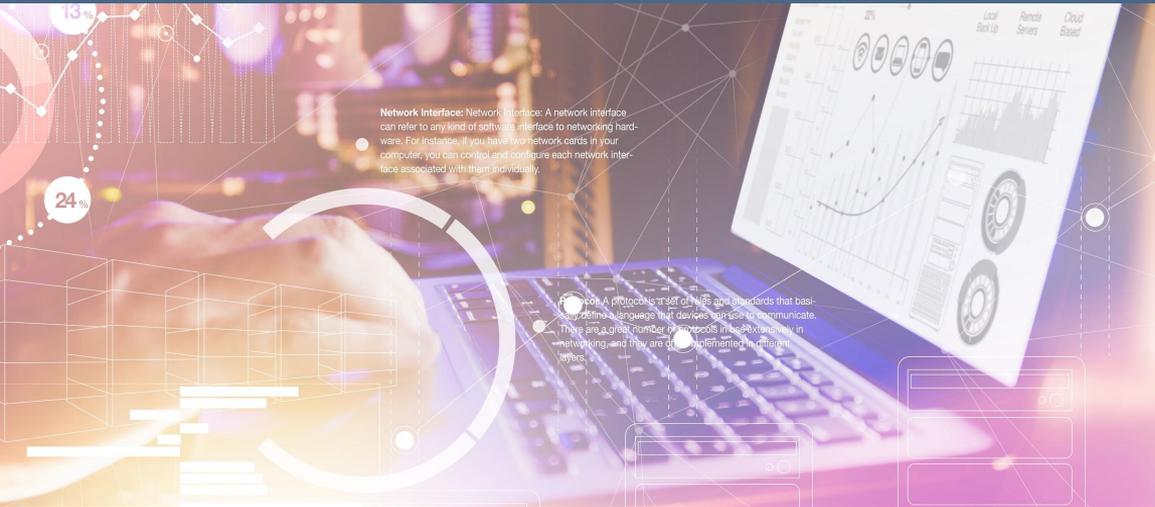
DAILY POPULATION COUNTS



Population:

Youth ages 12-17, who the school identifies as at-risk; struggling with gang involvement, chronic truancy, or youth with skill deficits or court involved.

ANALYSIS OF PROGRAMS



- Gemstone
- Adult Living for Transitional Achievement (ALTA)

GEMSTONE

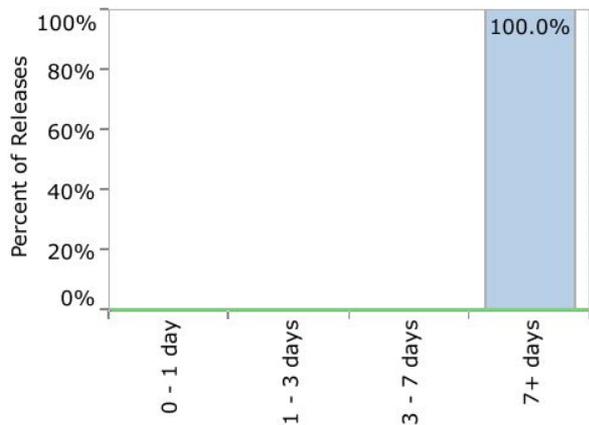
JUVENILES SERVED

Total Number of Juveniles Served	14
Percent Females	100.0%
Percent Males	0.0%
Number of Admissions	9
Number of Releases	9

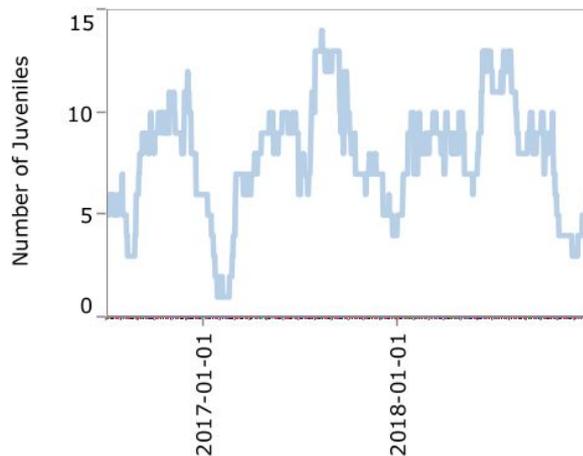
CAPACITY AND COST

Overall Capacity	12
Average Juveniles Each Day	5.3
Percent of Capacity Utilized	43.8%
FY 2017 Daily Cost of Service	**
FY 2018 Daily Cost of Service	\$514.32

LENGTH OF STAY



DAILY POPULATION COUNTS



Population:

Delinquent female youths, ages 12-20 who lack the skills to function in a home setting.

ADULT LIVING FOR TRANSITIONAL ACHIEVEMENT (ALTA)

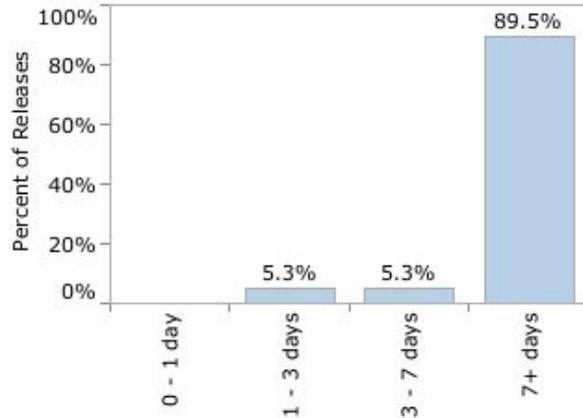
JUVENILES SERVED

Total Number of Juveniles Served	24
Percent Females	0.0%
Percent Males	100.0%
Number of Admissions	15
Number of Releases	19

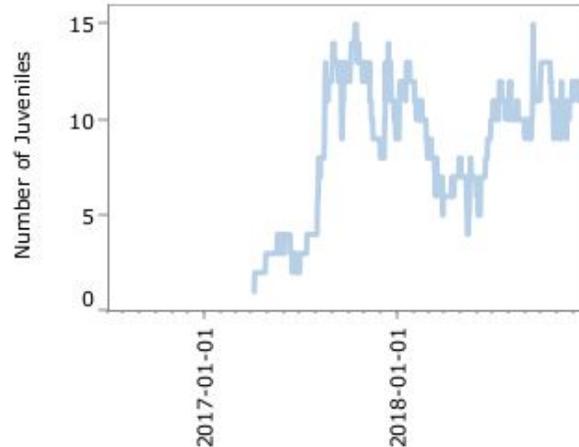
CAPACITY AND COST

Overall Capacity	14
Average Juveniles Each Day	10.9
Percent of Capacity Utilized	77.8%
FY 2017 Daily Cost of Service	\$2,012.26
FY 2018 Daily Cost of Service	\$1,228.32

LENGTH OF STAY



DAILY POPULATION COUNTS



Population:

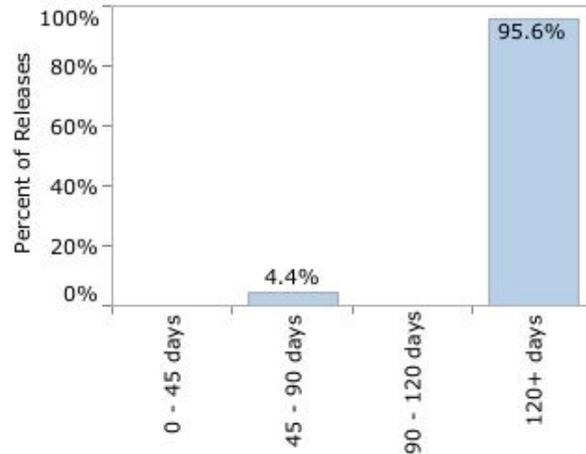
Moderate to high-risk youth transitioning from long-term secure care; ages 14-20

COMMUNITY PLACEMENT

JUVENILES SERVED

Total Number of Juveniles Served	291
Percent Females	5.9%
Percent Males	94.1%
Number of Admissions	161
Number of Releases	167

LENGTH OF STAY

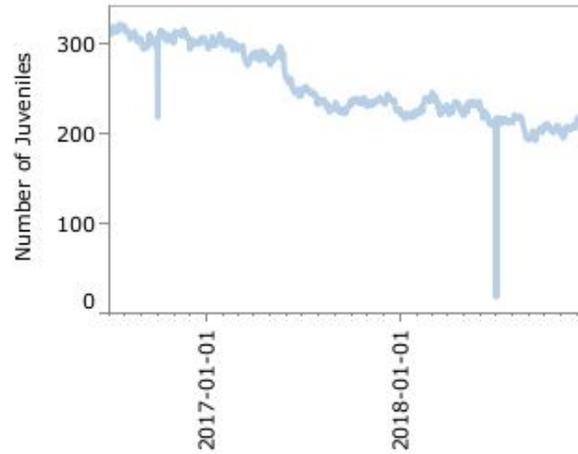


CAPACITY AND COST

Overall Capacity	**
Average Juveniles Each Day	207.1
Percent of Capacity Utilized	**
FY 2017 Daily Cost of Service	\$221.96
FY 2018 Daily Cost of Service	\$246.55

**** Services are provided under open-ended contracts.**

DAILY POPULATION COUNTS



Population:

Moderate to high-risk delinquent youth, ages 12-20 who have been ordered into out-of-home setting to work on criminogenic risks

COMMUNITY PROVIDED SERVICES

SHARE PERFORMANCE DATA

- 614 youth served since July 1
- 84% family involvement
- 783 stabilization and mobile crisis responses

INCREASE CONTRACTS

- New open procurement
- 148 provider organizations
- 7 new service categories
- 90-day enhanced rates
- Rural incentive

STRENGTHEN PARTNERSHIPS

- Market rate study
- DHS provider access to Probation
- Workgroups for residential treatment performance measures

STABILIZATION AND MOBILE CRISIS RESPONSE (SMR)

- Contracted \$1.4M through Local Area Authorities - **northern and southwest**
- Responded to **783** calls over 6 months
- Example results (Northern):
 - 80% youth **remained in their homes**
 - 20 youth/month **diverted** from emergency rooms and law enforcement

280%

difference in
utilization in July 2018
and December 2018
(Northern Region)

COMMUNITY SERVICES PROVIDERS ENGAGEMENT



- Track **recidivism** data for Line Item
- Reflect results from **rate study**
- Procure services as a result of **JJS cost-benefit analyses**
- Move to provider **quality review process**

JJS PROPOSED BUDGET CHANGES

REQUEST	FUNDING SOURCE	ONE-TIME	ON-GOING
Cache Valley Interfaith Chapel	Dedicated Credits	\$463,700	
Integrated Service Delivery Transfer to DHS	General Fund		-\$928,300
Increase Non-Lapse Authority	General Fund	\$3,000,000	