

Utah Homeless Services

Governance Structure and Funding Model Highlights

The Kem C. Gardner Policy Institute prepared this assessment of Utah’s homeless services governance structure and funding at the request of the Utah Legislature and the philanthropic community. This assessment involved a collaborative review process of the structure and funding model in Utah. We offer six recommendations that will create a simpler, more transparent, and coordinated system for homeless services that will be more effective, efficient, and will improve alignment between public and private efforts.

1 Restructure top-level governance

We recommend restructuring homeless governance in the state, including the appointment of a Utah Homeless Services Officer and the creation of the Utah Homeless Council (UHC) housed in the Governor’s Office of Management and Budget.

2 Appoint homeless services officer

We recommend the appointment of the Homeless Services Officer who will act as the executive director of the Utah Homeless Council and leads the state’s response to homelessness.

3 Create Utah Homeless Council

We recommend the creation of the Utah Homeless Council to serve as the state’s coordinating and decision-making body for homelessness. The UHC would replace the State Homeless Coordinating Committee.

4 Create Philanthropic Consortium

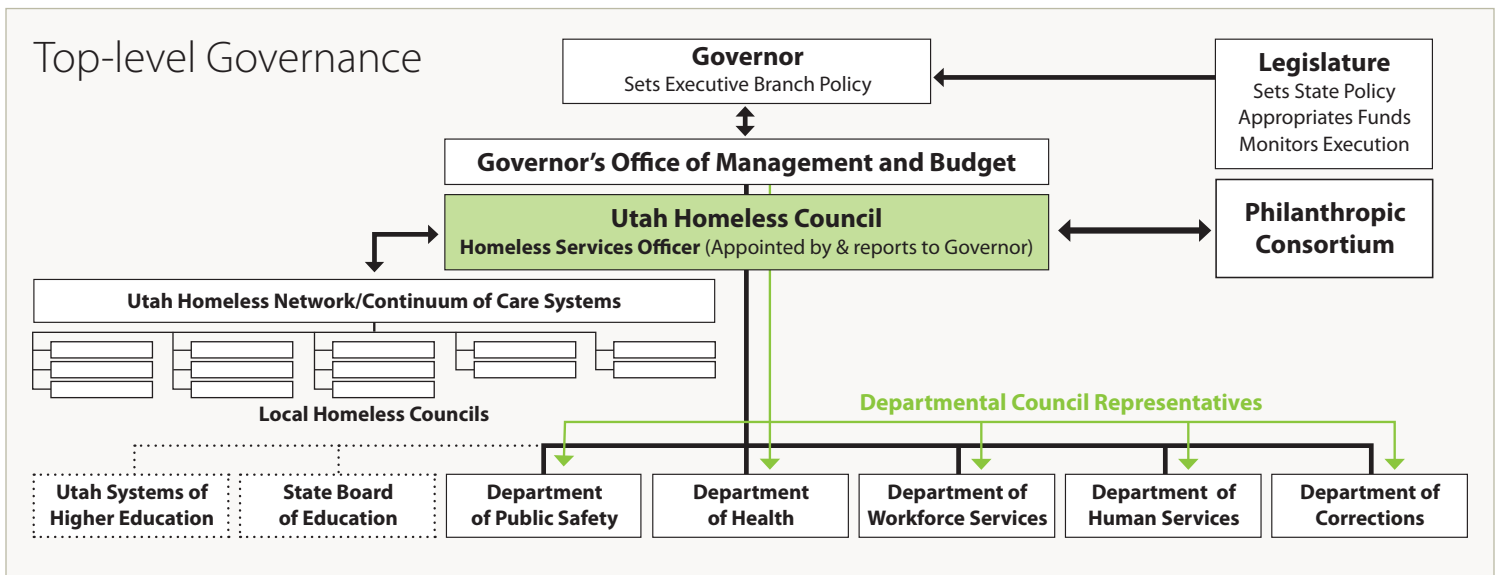
We recommend the creation of a consortium of private funders who will coordinate their efforts and funding for homeless services. The consortium would also be represented on the Utah Homeless Council.

5 Improve local coordination

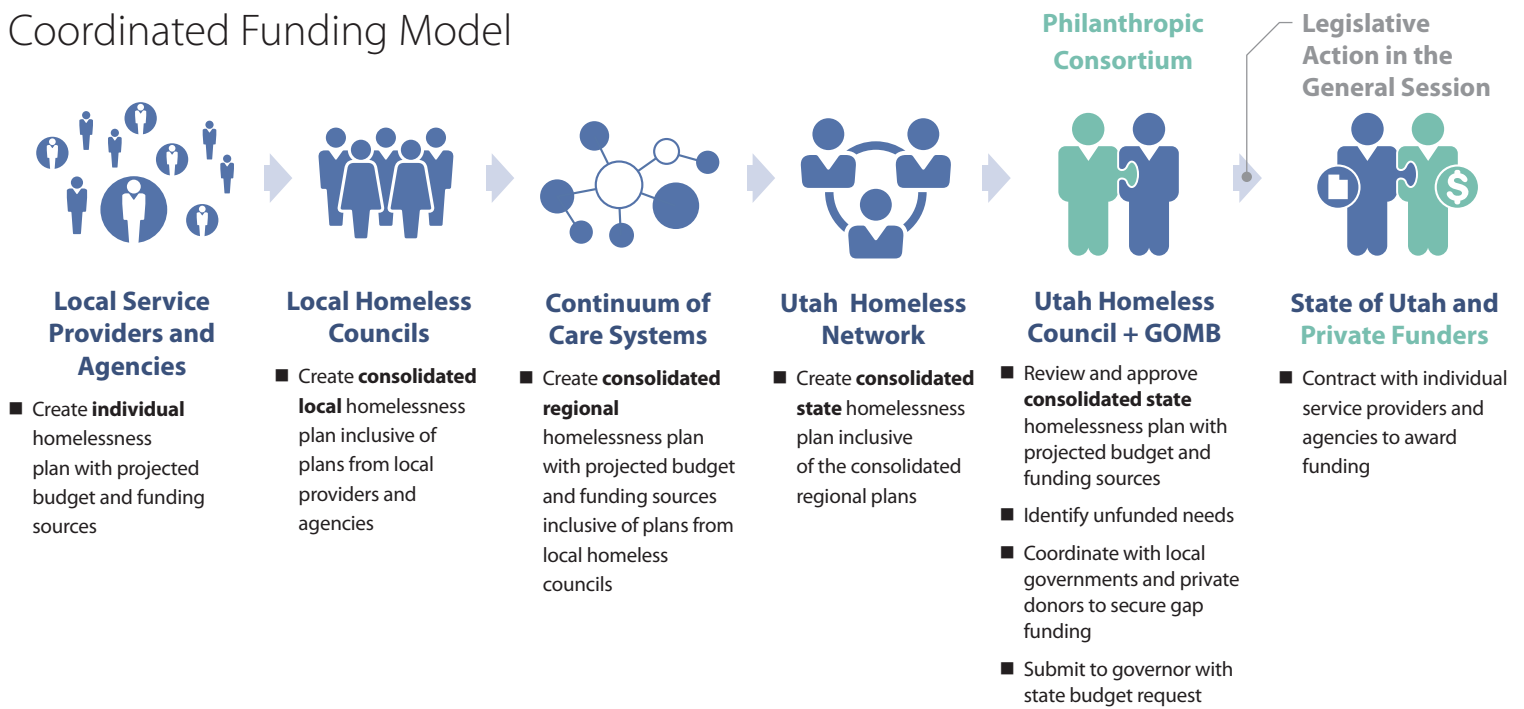
We recommend greater communication and coordination of local homeless efforts and the inclusion of the local homeless councils on the state’s Utah Homeless Council through representatives appointed by the Utah Homeless Network.

6 Develop coordinated funding model

We recommend an annual state-wide funding plan that builds from local to regional to a consolidated statewide plan. The plan would include both funding and planning efforts to reduce homelessness in Utah.



Coordinated Funding Model



Utah Homeless Council

UTAH HOMELESS COUNCIL Homeless Services Officer serves as Executive Director		
<p>Executive Committee</p> <ul style="list-style-type: none"> Homeless Services Officer (Executive Director) Public Sector co-chair (appointed by Legislature) Private sector co-chair (appointed by Philanthropic Consortium) Private sector representative (appointed by governor) Mayor Salt Lake County Statewide philanthropic leader (appointed by governor) Statewide philanthropic leader (appointed by Philanthropic Consortium) Appointed Mayor* 	<p>Additional Members</p> <ul style="list-style-type: none"> Executive Director Human Services[†] Executive Director Health[†] Executive Director Corrections[†] Executive Director Public Safety[†] Executive Director Workforce Services[†] Representative Utah Senate (appointed by Senate) Representative Utah House (appointed by House) Superintendent of Public Instruction[†] Statewide faith-based leader (appointed by governor) 	<ul style="list-style-type: none"> Mayor Salt Lake City Mayor Midvale Mayor South Salt Lake Mayor Ogden Mayor St George 5 Local representatives, including at least two providers (appointed by the Utah Homeless Network) Individual with "lived experience" (appointed by governor)
<p>HUD and VA representatives serve as advisors to the UHC and are invited to every meeting.</p> <p>* The appointed mayor on the executive committee will be appointed by and from within the mayors with general population centers. As of October, 2020 these cities include: Salt Lake City, Midvale, South Salt Lake, Ogden, and St. George.</p> <p>† or designee</p>		

Governance Advisory Group

The Governance Advisory Group convened virtually six times beginning in August, providing feedback and expertise on homeless governance and funding. The Gardner Institute thanks these leaders for lending their considerable expertise to this important topic.

Jake Anderegg	Michelle Flynn	Bill Hulterstrom	Wayne Neiderhauser	TECHNICAL SUPPORT
Pamela Atkinson	Rick Foster	Clark and Christine Ivory	Jon Pierpont	
Kathy Bray	Natalie Gochmour	Matt Melville	Jon Pike	
Mike Caldwell	Brandy Grace	Erin Mendenhall	Randy Shumway	
Cameron Diehl	Jean Hill	Gail Miller	Rob Wesseman	
Steve Eliason	Carol Hollowell	Mikelle Moore	Jenny Wilson	