

# UNIVERSITY OF UTAH HEALTH UPDATE



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University of Utah Health Sciences

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University of Utah Hospitals & Clinics





# WHAT IS AN **ACADEMIC MEDICAL CENTER**?



Ask me anything...

0 / 16000

**What is an academic medical center?**



# WHAT IS AN **ACADEMIC MEDICAL CENTER**?



An academic medical center (AMC) is a healthcare institution that combines **patient care with medical education and research**. Typically, an AMC is affiliated with a **medical school and includes a teaching hospital or a network of hospitals**. **These centers are designed to ensure that medical research breakthroughs lead to direct clinical benefits for patients.**

Here are some key features of academic medical centers:

Patient Care: They provide a wide range of basic and specialized medical services.

Education: They are primary sites for graduate medical education, training future healthcare providers.

Research: They conduct cutting-edge medical research, often leading to significant medical advancements.

**AMCs are crucial for advancing medical knowledge and improving healthcare outcomes.** They often have access to the latest technologies and therapies, making them excellent options for patients needing complex or specialized care.

Ask me anything...

0 / 16000

**What is an academic medical center?**



# WHAT IS AN **ACADEMIC MEDICAL CENTER**?



Ask me anything...

0 / 16000

**How do academic medical centers differ from regular hospitals?**



# WHAT IS AN ACADEMIC MEDICAL CENTER?



Academic medical centers (AMCs) and regular hospitals differ in several key ways:

## **Education and Training:**

- **AMCs:** These centers are affiliated with medical schools and are primary sites for training medical students, residents, and fellows. They often have a strong focus on teaching and mentoring the next generation of healthcare professionals.
- **Regular Hospitals:** While some may offer residency programs, they generally do not have the same level of integration with medical schools and may not have as extensive educational programs.

## **Research:**

- **AMCs:** They conduct cutting-edge medical research and clinical trials, contributing to medical advancements and innovations. This research component is a significant part of their mission.
- **Regular Hospitals:** They may participate in research, but it is not typically a primary focus. Their main goal is to provide patient care.

## **Specialized Services:**

- **AMCs:** Often provide highly specialized and complex care, including treatments for rare conditions and advanced surgical procedures. They are equipped with the latest medical technologies and expertise.
- **Regular Hospitals:** They offer a wide range of general medical services but may refer patients to AMCs for highly specialized care.

## **Patient Population:**

- **AMCs:** Tend to treat a higher proportion of patients with complex medical needs, including those requiring advanced treatments and those participating in clinical trials.
- **Regular Hospitals:** Serve the general population and handle a broad spectrum of medical conditions.

## **Funding and Resources:**

- **AMCs:** Often receive funding from government grants, private donations, and research grants, which support their educational and research missions.
- **Regular Hospitals:** Primarily rely on patient care revenue, insurance reimbursements, and sometimes government funding.

These differences make AMCs unique in their ability to advance medical knowledge and provide specialized care while also educating future healthcare providers.

Ask me anything...

0 / 16000

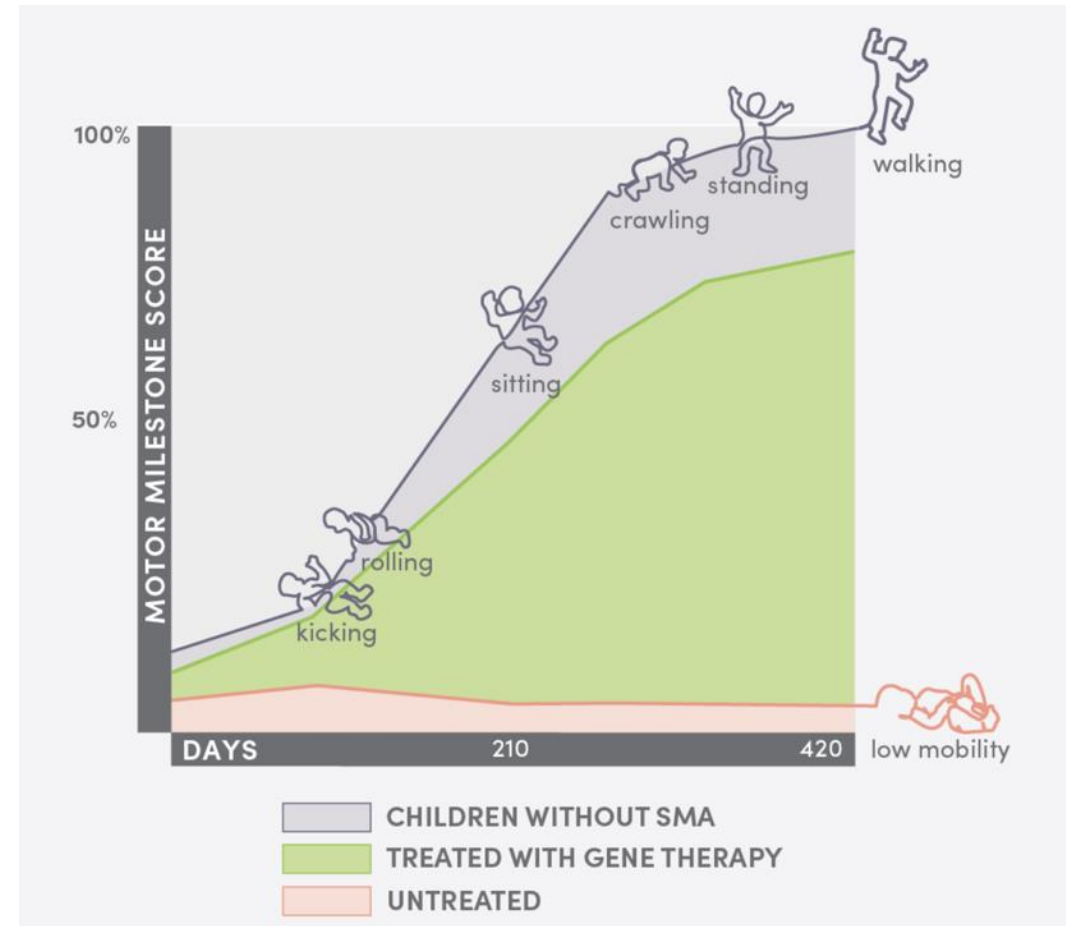
**How do academic medical centers differ from regular hospitals?**



# BEACON OF HOPE



Cinch was five weeks early. Alex was excited at the prospect of a little bronc rider working the farm with him.







**2.5**  
**MILLION**  
PATIENT VISITS

**44%**  
GROWTH  
IN 5 YEARS

**\$232**  
MILLION  
IN  
UNCOMPENSATED  
CARE IN FY23

**\$6.3**  
BILLION  
EXPENSE  
BUDGET  
FY24

## ACCESS



**55** TELEHEALTH  
SITES



**>10%+** OF THE  
CONTINENTAL US



**5,000**  
PRACTICING  
CLINICIANS



**2,800+**  
NURSES (full-time)

## CARE



**5**  
HOSPITALS



**12**  
COMMUNITY  
HEALTH  
CENTERS



**22**  
REGIONAL  
PARTNERS



**240K**  
MEMBER  
HEALTH  
PLAN

**886**  
BEDS

**38K**  
DISCHARGES

**77K**  
ER VISITS

**45K**  
SURGERIES

## DISCOVERY

**\$492.3 Million**

SPONSORED  
RESEARCH IN  
FY24

**967**

RESEARCH  
FACULTY

**13**

NATIONAL ACADEMIES OF  
SCIENCES, ENGINEERING,  
AND MEDICINE INDUCTEES

**4,477**

PUBLICATIONS IN 2023

## EDUCATION

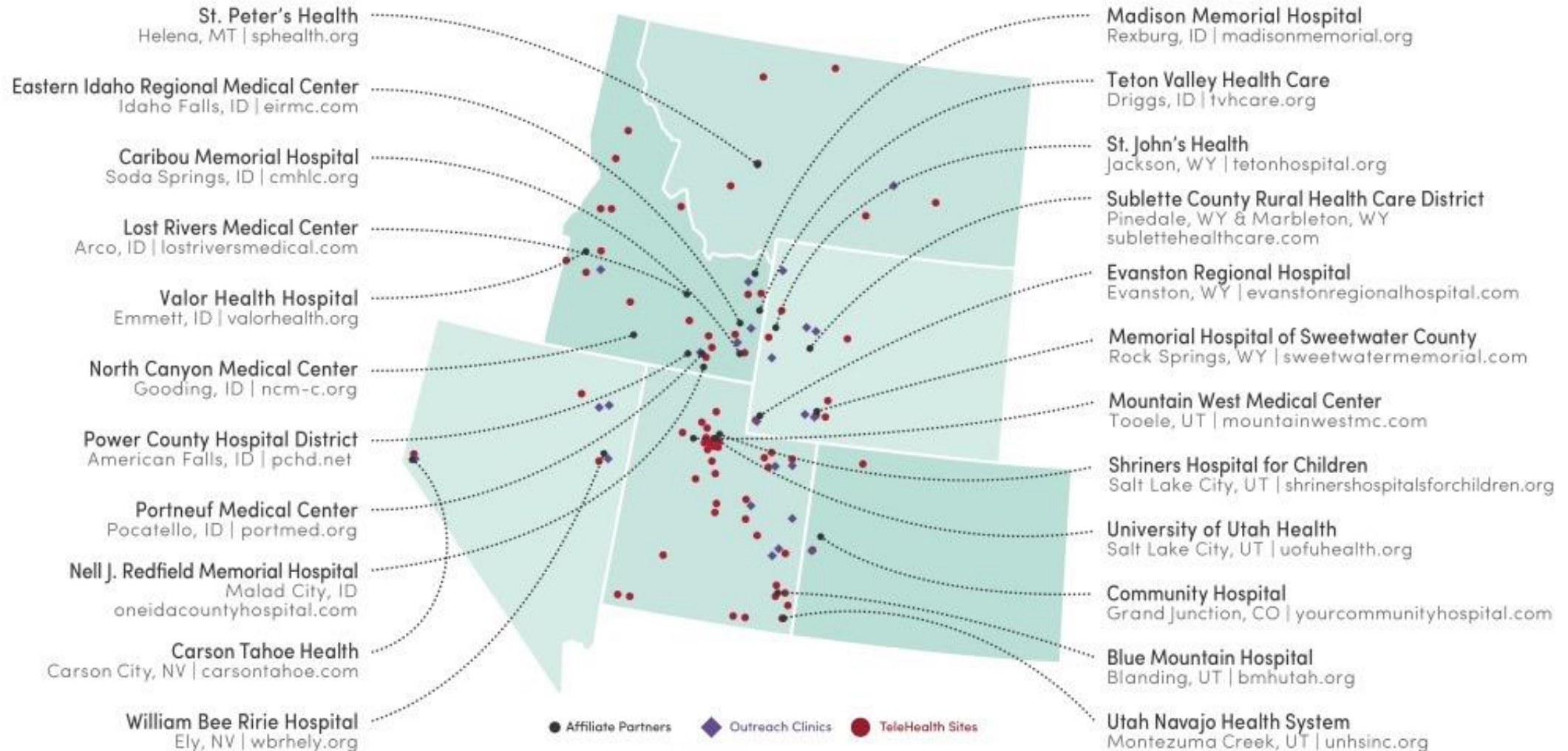
**1,376** HEALTH SCIENCES  
GRADUATES IN 2024

- COLLEGE OF HEALTH
- COLLEGE OF NURSING
- COLLEGE OF PHARMACY
- ECCLES HEALTH SCIENCES LIBRARY
- SCHOOL OF DENTISTRY
- SPENCER FOX ECCLES SCHOOL OF MEDICINE

**6,591** ANNUAL LEARNERS

# CARING FOR OUR REGION

## CLINICAL OUTREACH





# CARE LOCATIONS

UNIVERSITY OF UTAH HEALTH

#1

Hospital in Utah  
2023-24 U.S. News &  
World Report (2015-2024)



# NATIONAL QUALITY RANKINGS

CONSISTENT TOP TIER PERFORMANCE



National Distinction in Quality



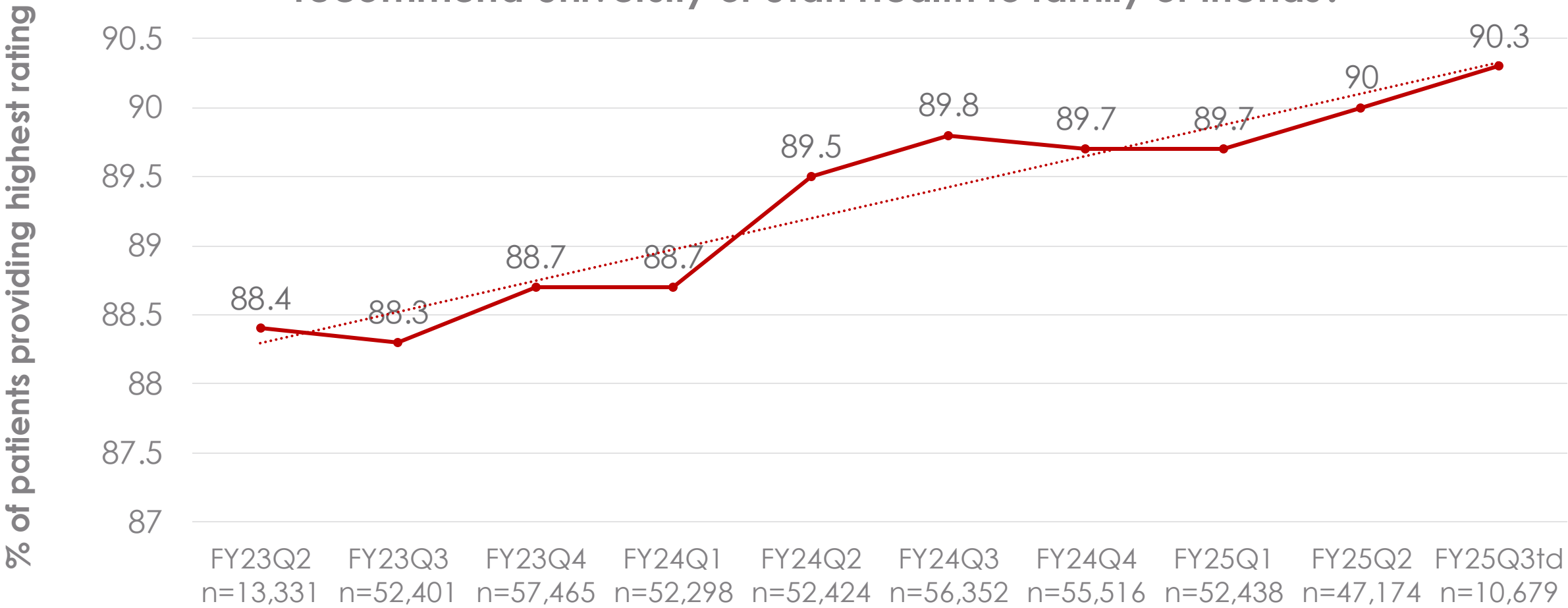
INPATIENT (#14)



OUTPATIENT (#3)

# EXCEPTIONAL PATIENT EXPERIENCE

% of patients providing highest rating to question “How likely are you to recommend University of Utah Health to family or friends?”



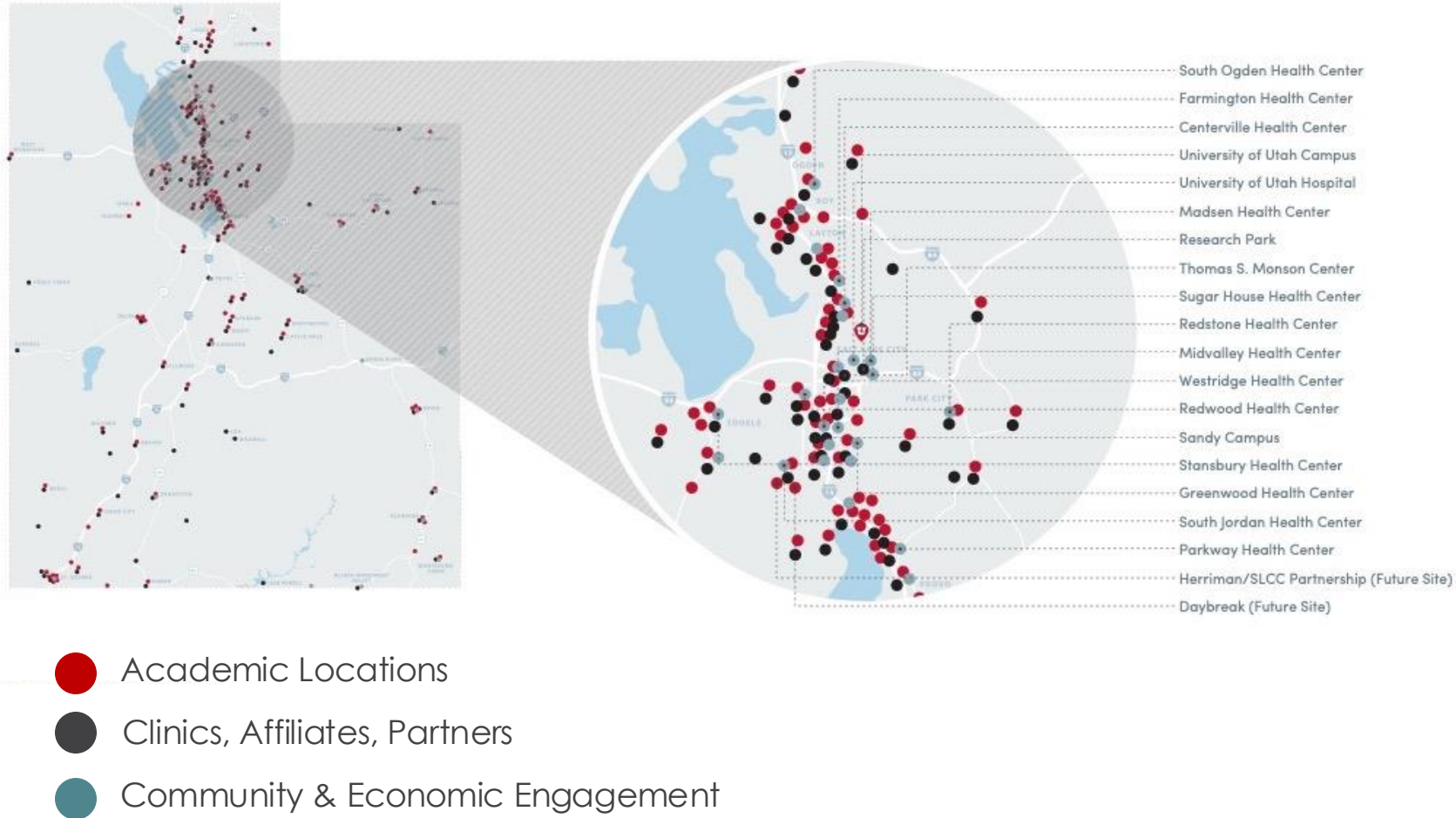


# OFFICIAL CARE PROVIDER FOR



# SERVING THE STATE

## EDUCATION, ENGAGEMENT, AND CARE ACROSS UTAH





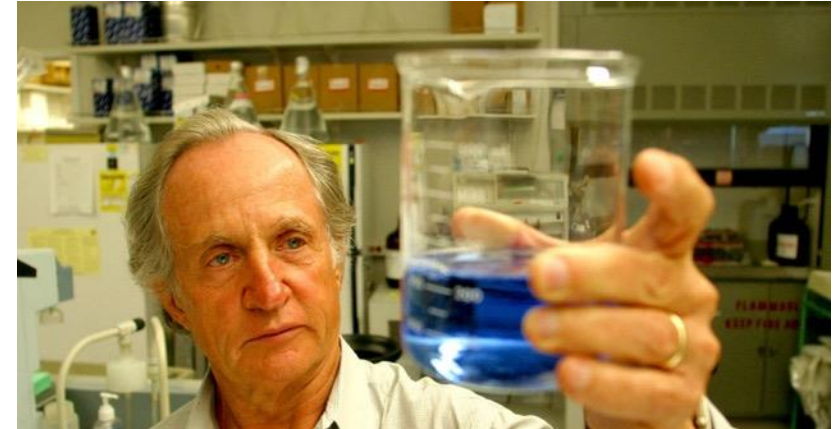
# INNOVATIONS THAT PUT UTAH ON THE MAP



First NIH Grant  
Max Wintrobe



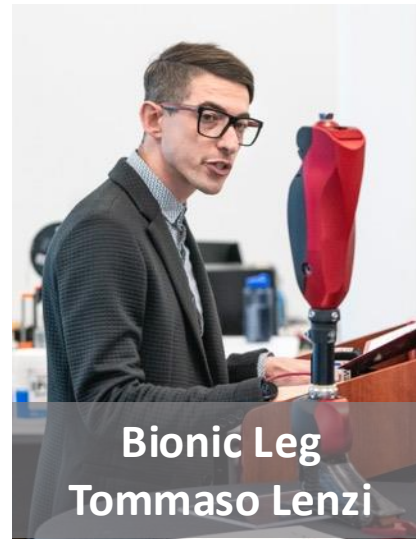
BRCA1/Myriad  
Mark Skolnick and Team



Knockout Mice  
Mario Capecchi, Nobel Laureate



LUKE Arm  
Gregory Clark



Bionic Leg  
Tommaso Lenzi



Gene Therapy for Heart Arrhythmias  
Robin Shaw



Blackrock Neurotech  
Dinesh Patel



# BY THE NUMBERS

We train 2/3 of physicians and most allied health care providers who practice in Utah.

**Top Tier**

**Health system in the nation** for quality and safety

**Largest**

**School of Dentistry** clinical network in the nation

**#1**

**Academic medical library** in the nation for web content use

**#6 (5p)**

**Parks, Recreation, & Tourism** Program

**#8 (4p)**

**Physician Assistant** Program in the nation

**#11 (5p)**

**Physical Therapy** Program in the nation

**#11 (9p)**

**Nursing Midwifery** Program

**#25 (16p)**

**School of Medicine** for most graduates practicing in rural areas

**#25 (16p)**

**Doctor of Nursing Practice** program

**#26 (25p)**

**PharmD** program

**#35 (#13p)**

**School of Medicine** for Research

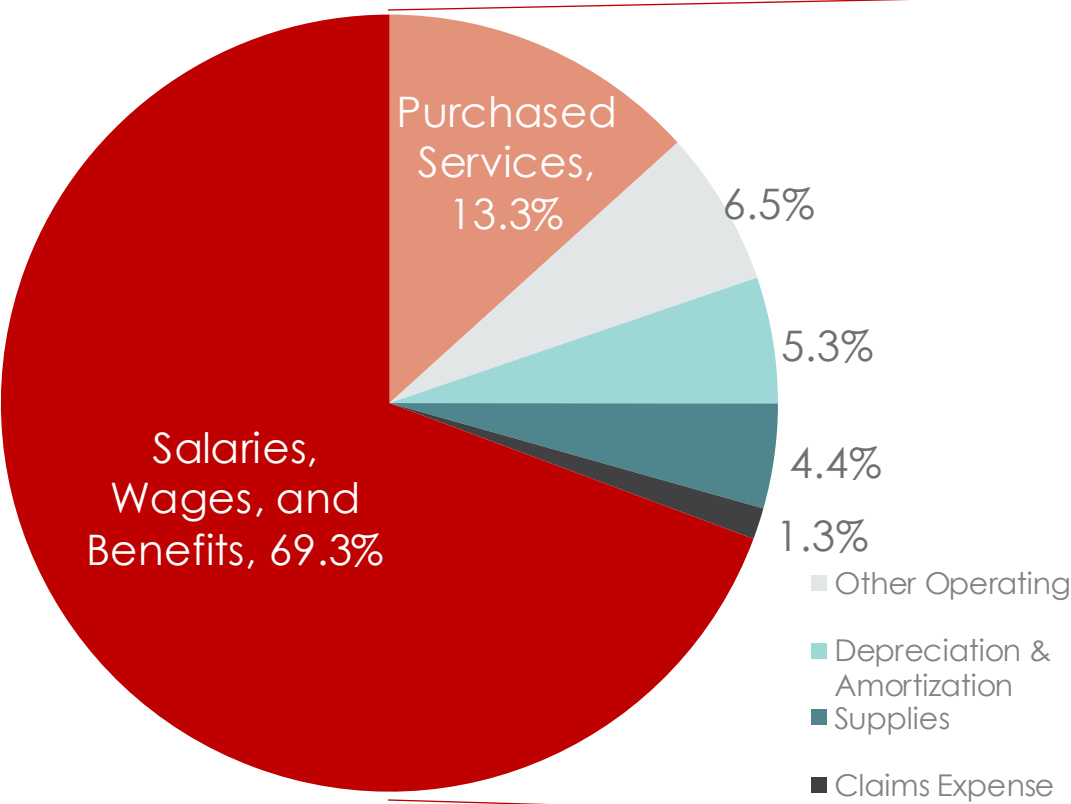
**#40 (#32p)**

**School of Medicine** for Primary Care

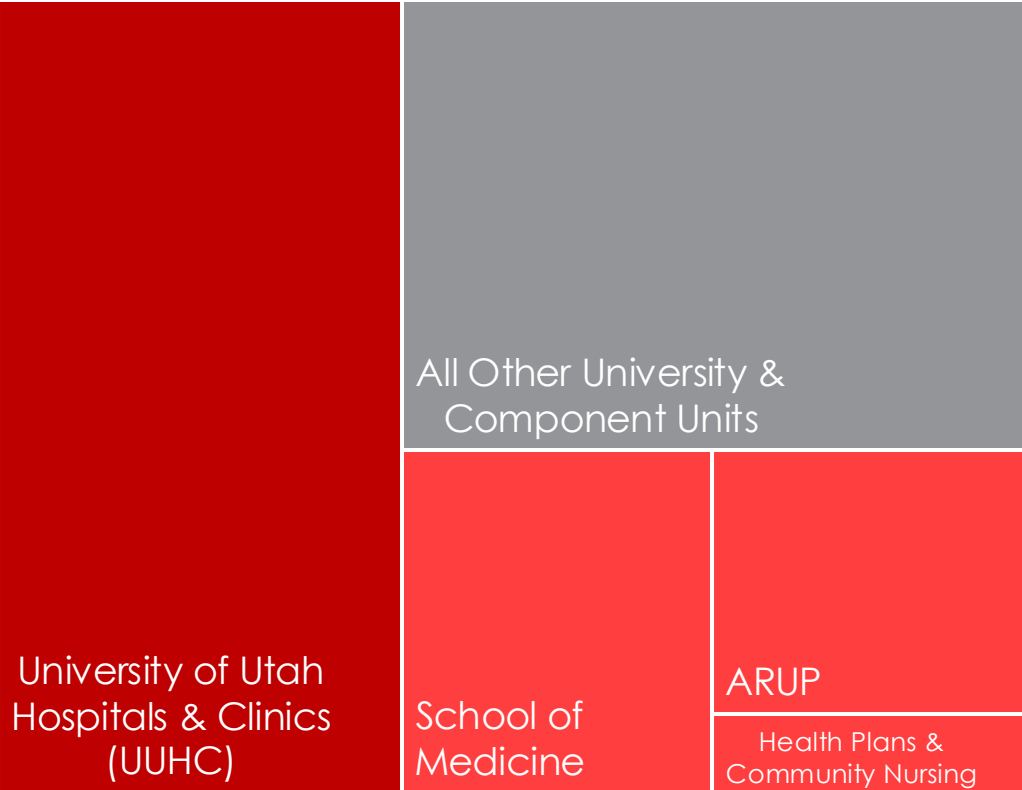
# UNIVERSITY OF UTAH HOSPITALS & CLINICS (UUHC)

# OPERATING EXPENSES UNIVERSITY OF UTAH

Nearly 70% of Expenses are Employees of University of Utah Hospitals & Clinics (UUHC)



University of Utah Operating Expenses





# WORKFORCE IMPACT

## HOSPITALS & CLINICS EMPLOYEES

9,489

**Clinical:** Nursing, Nursing Support, Allied Health, & Other

4,428

**Professional Services:** IT, Finance, HR, & Health Plan

1,253

**System Service:** Environmental & Nutrition

1,005

**Trainees:** Residents & Fellows

## WORKFORCE

**America's Best Large Employers 2025**  
**Top 8** nationally among AMCs

The Forbes logo is displayed in white serif font on a black rectangular background.

16,175 Employees

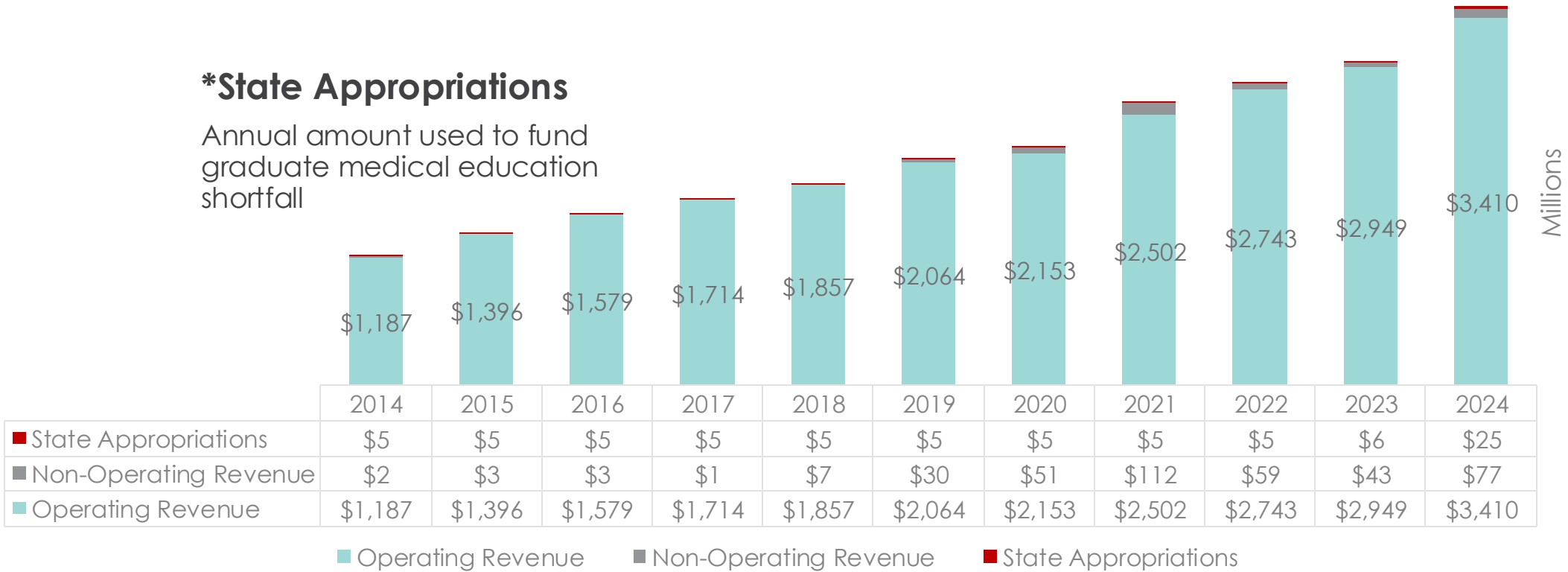
# FUNDING STREAMS

## UUHC SOURCES OF INCOME

\*Increased one-time state appropriations for special purpose capital projects

### \*State Appropriations

Annual amount used to fund graduate medical education shortfall



# CASH FLOW IMPACT

## UNIVERSITY OF UTAH HOSPITALS & CLINICS



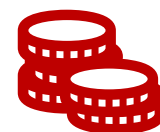
### Cash from Operations

Goal: >6.5 %  
Operating Margin



### Capital Spending

Growth &  
Maintenance of  
Facilities



### Financing

Debt capacity & future  
funding needs



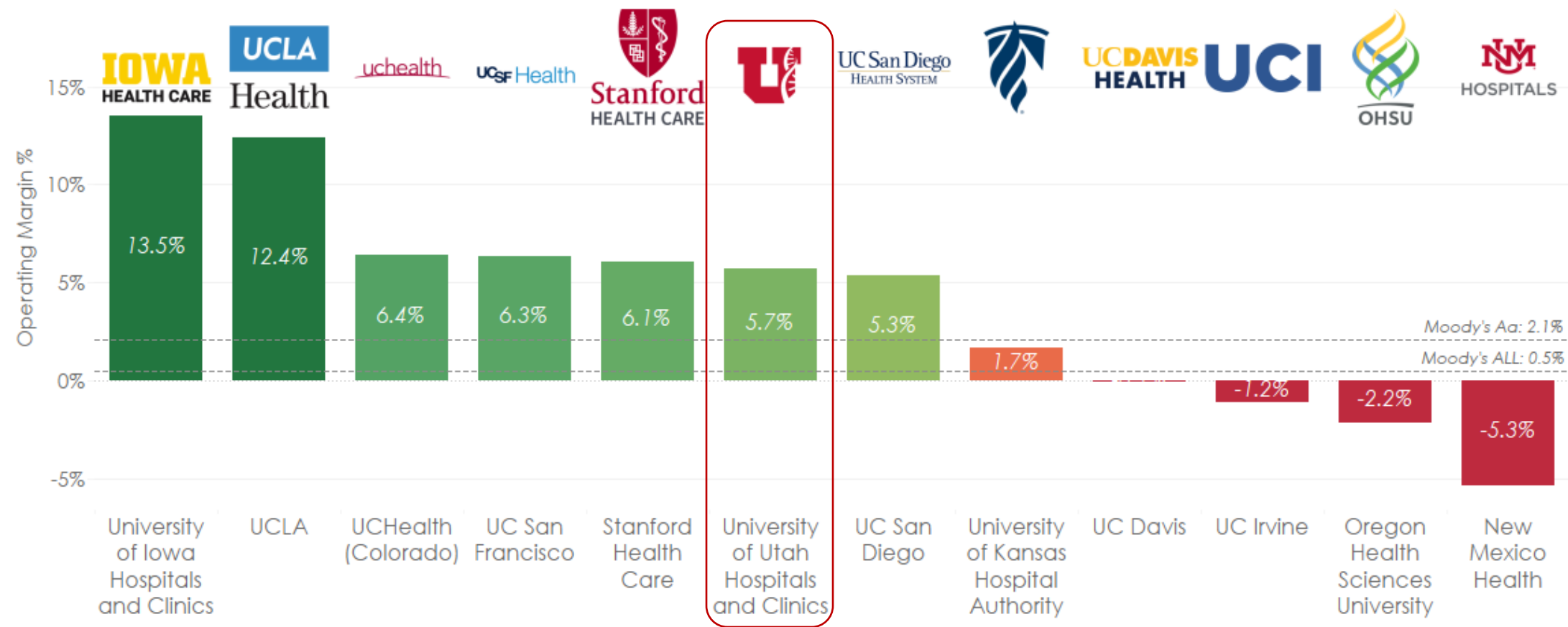
### Academic Support

Research & Education  
Support



# OPERATING MARGIN PERFORMANCE

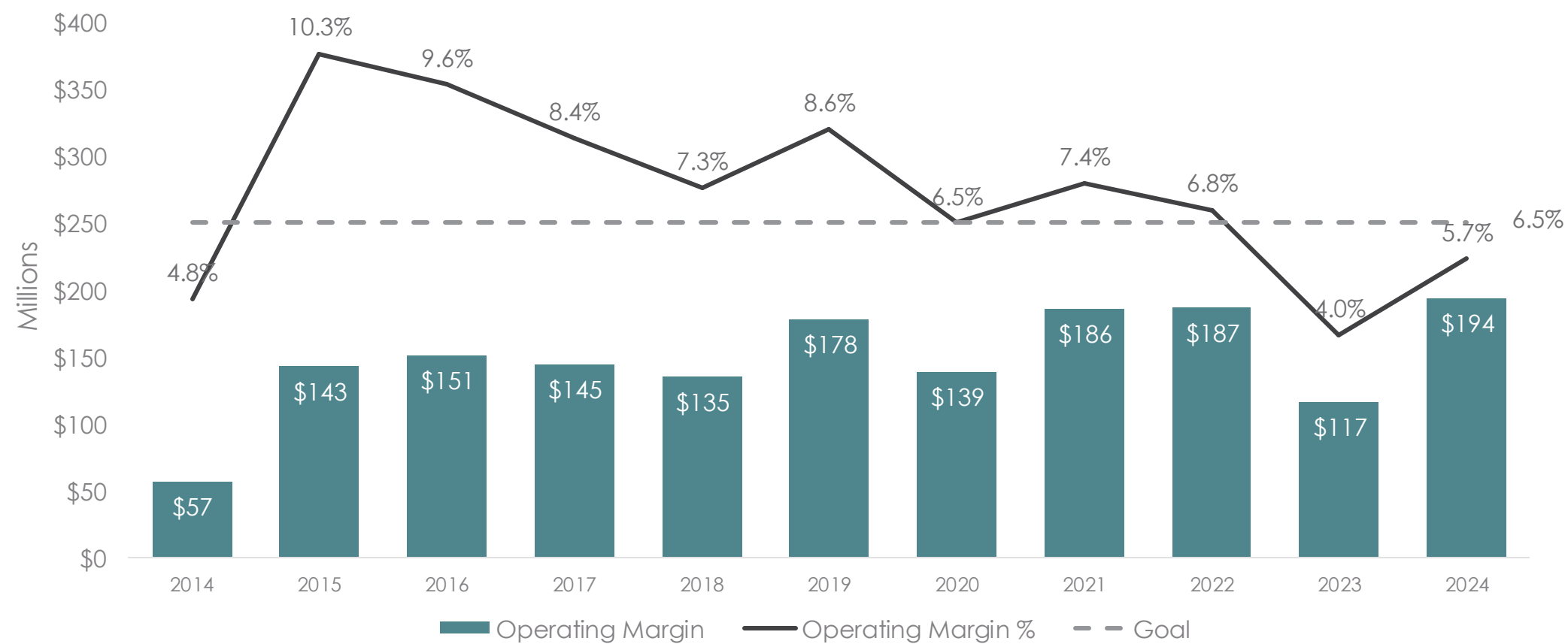
## COMPARISON OF ACADEMIC PEERS



\*Sourced from 2024 securities disclosures and other public audit reports. Moody's US Rated Healthcare Median's 2023 Report.

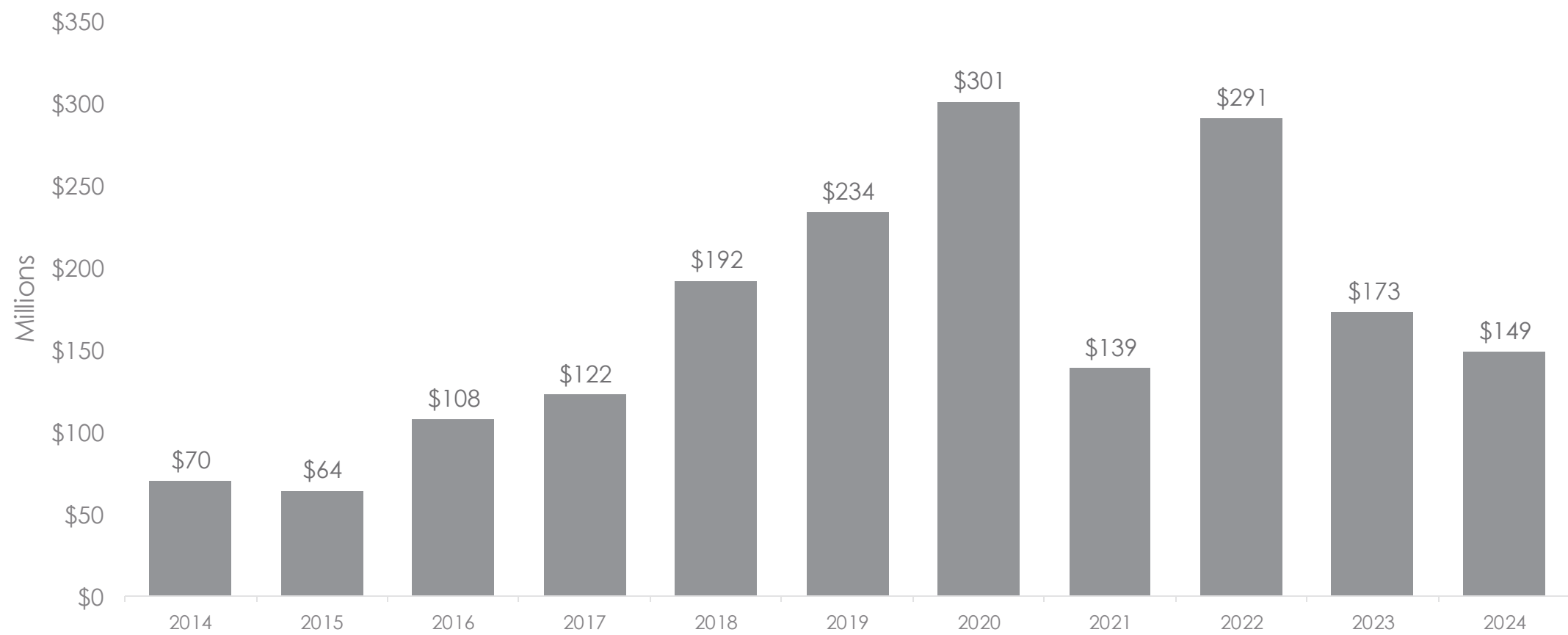
# OPERATING MARGIN HISTORY

OPERATING MARGIN IS THE MAIN FUNDING SOURCE FOR UUHC



# CAPITAL INVESTMENT

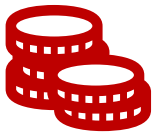
## MAJOR CAPITAL INVESTMENTS INTO U OF U HEALTH CARE INFRASTRUCTURE





# FINANCING & ACADEMIC SUPPORT

OPERATIONAL FUNDS ARE USED TO FUND DEBT OBLIGATIONS & ACADEMICS



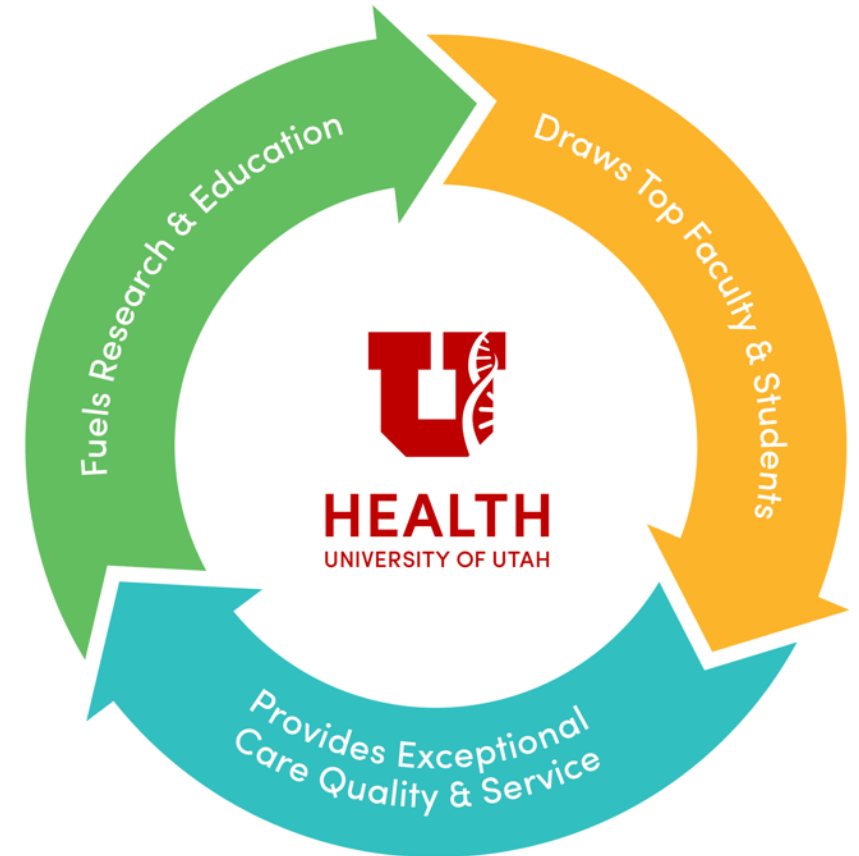
## Debt service on capital investment financing.

Debt obligations issued by the University are used to fund capital investments and are fully repaid using operating revenues. Debt capacity and cash available to service debt are closely monitored.



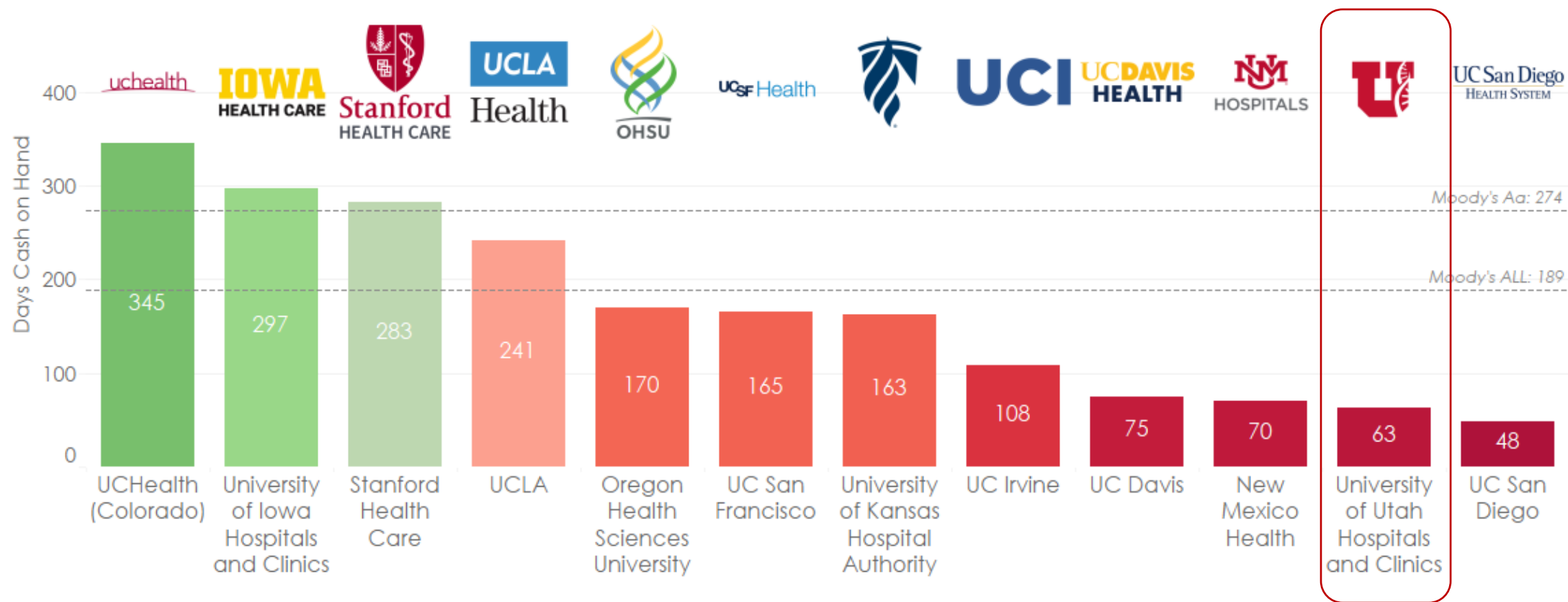
## Academic support funds research & education.

Research and education are critical to the mission of University of Utah Health. Funding of these missions is used to advance clinical care and educate future health care providers.



# CASH POSITION

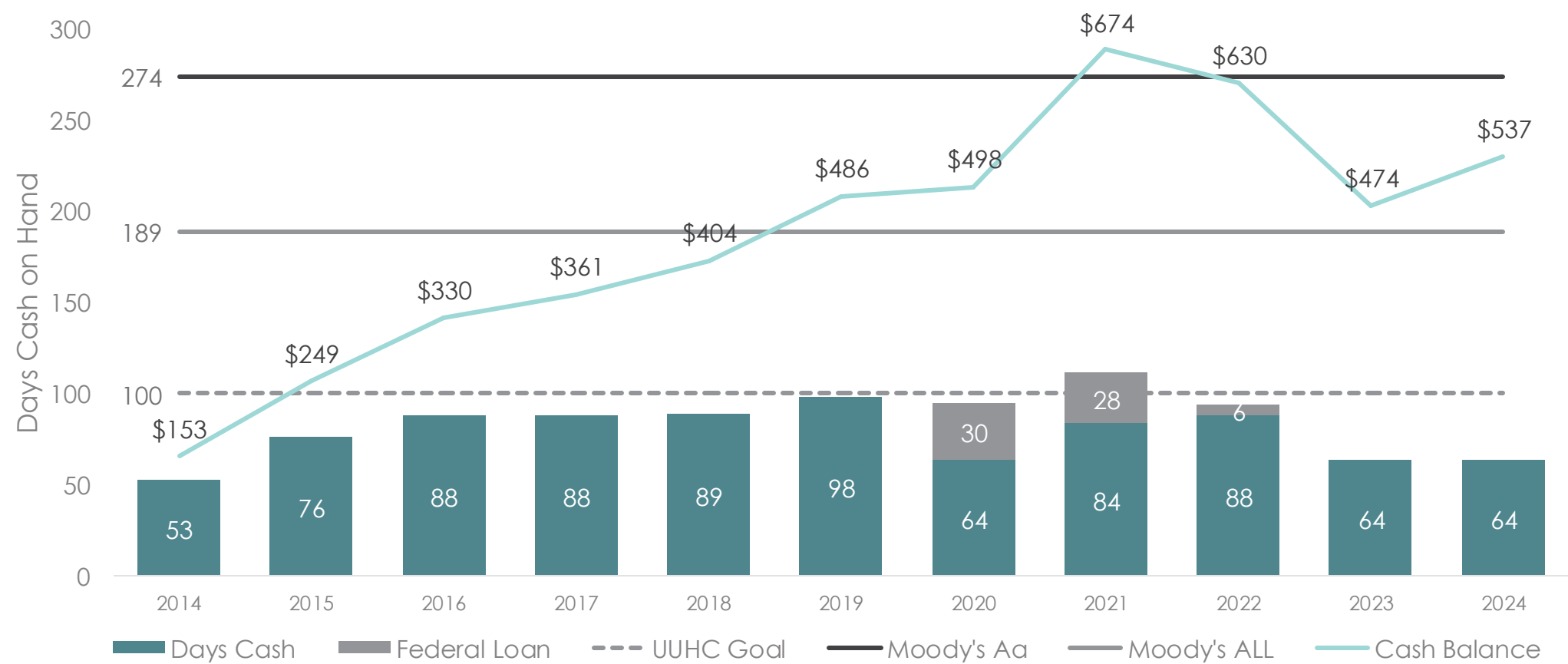
## COMPARISON OF ACADEMIC PEERS



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# DAYS CASH ON HAND

UUHC CASH IS WELL BELOW INDUSTRY STANDARDS IF MEASURED INDEPENDENTLY



Balance as of June 30. Moody's US Rated Healthcare Median's 2023 Report.

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# KEY TAKEAWAYS

## UNIVERSITY FOR UTAH

- 1 The University of Utah is unique
- 2 Caring for patients & employees
- 3 Significant economic asset for Utah



