



May 19th: Executive Summary

Pillar 1: Accountability for Criminal Justice High-Utilizers

GOAL: Reduce the revolving cycle of criminal behavior, arrest, release, recidivism, and re-arrest among Utah's highest-utilizing individuals by pairing criminal justice accountability with structured housing, treatment, and wraparound services thereby measurably reducing criminal behavior, law enforcement contacts, incarceration costs, and unsheltered homelessness among the justice-involved population.

- Number of Projects: 5
- Number of Beds: 180
- State Funding Items: \$2.7M one-time, \$4.6M ongoing
- Local Funding Match: \$250.7M one-time, \$10.7M ongoing

Pillar 2: Emergency Shelter and Housing

GOAL: Stabilize and expand the emergency shelter and transitional housing infrastructure across the state to ensure increased shelter capacity, reducing unsheltered encampments, and creating a clear pathway from crisis to stable housing.

- Number of Projects: 7
- Number of Beds: 282
- State Funding Items: \$4.9M one-time, \$2.5M ongoing
- Local Funding Match: \$5.3M one-time, \$12.8M ongoing

Pillar 3: Mental and Behavioral Health Infrastructure

GOAL: Fill the critical gap between street homelessness and independent living for individuals with serious mental illness by creating supported housing environments with integrated clinical services, disorder, reducing State Hospital utilization, and psychiatric crisis calls, through stable, community-based care.

- Number of Projects: 5
- Number of Beds: 90
- State Funding Items: \$3.0M one-time, \$1.1M ongoing
- Local Funding Match: \$2.6M one-time, \$1.1M ongoing

Phase II Investments

GOAL: Build the system infrastructure, transitional capacity, and administrative backbone necessary to sustain and scale the 2026 investment portfolio, ensuring that one-



time dollars create durable assets, and that OHS has the staffing and tools to deliver accountability across every funded program.

- Number of Projects: 8
- Number of Beds: 380+
- State Funding: \$2.1M one-time, \$9.4M ongoing
- Local Funding Match: For this match, we are looking at system-level spillover from local government partners. Direct per-pillar match designations are not assigned to Phase II items; the cumulative local investment across Pillars 1–3 exceeds the 1:1 intent language threshold established in HB 2.

2026 OHS Investment — Local Match Summary

Pillar	State One-Time	Local One-Time	State Ongoing	Local Ongoing
Pillar 1: High Utilizers	\$2.7M	\$250.7M	\$4.6M	\$10.7M
Pillar 2: Emergency Shelter & Housing	\$4.9M	\$5.3M	\$2.5M	\$12.8M
Pillar 3: Mental & Behavioral Health	\$3.0M	\$2.6M	\$1.1M	\$1.1M
Phase I Subtotal	\$10.6M	\$258.6M	\$8.2M	\$24.6M
Phase II: System Investments	\$2.1M	\$248.4M spillover	\$9.4M	\$16.4M spillover
Grand Total	\$12.7M	\$258.6M	\$17.6M	\$24.6M



Utah Office of Homeless Services

2026 EAC Budget Items

May 19th 2026

Summary of Investments

This document provides a reference guide for each line-item investment in the Utah Office of Homeless Services 2026 portfolio. Each program entry includes key financial data, a description field, a partner and stakeholder field, photos when applicable, and a current status update for each project.

The bulk of these requested expenditures reflect what has already been presented to EAC and the EDW appropriations committee. The requested expenditure reflects close to 50% of the one time 2026 legislative appropriation and the entirety of the ongoing appropriation. Approximately \$9M of the ongoing funding is slated to be used for one-time purposes, in preparation for an outcomes-based funding approach in July of 2027.

Two Types of Budget Items in this Document

There are two types of budget items in this document. The first is partnerships with state agencies. An example of this would be the ARCH program under Pillar I. For this type of budget item, The Office of Homeless Services (OHS) would be transferring funds to the Utah Department of Corrections (UDC), and then track outcomes and program management through a memorandum of understanding.

The other type of budget items would be between OHS and a city, county, or direct service provider. These contracts would fall under the traditional contracting process we have currently in OHS, and would be monitored directly by OHS staff.

Intent Language and Proposed Match Formula

During the 2026 legislative session, Speaker Schultz shared that he wanted to invest in homeless services, but he wanted the state's investment to be paired with a local match. With that in mind, HB 2 included intent language for this appropriation to be paired with a "1 to 1 local match". For that reason, we have worked with our municipal and county partners to ensure efforts are aligned. We are pleased to report back to EAC that because of this intent language, Salt Lake City, Salt Lake County, and other local governments across the Wasatch Front have included increased investment into homeless services for their new FY budget cycle.



Governor Cox and the legislature created four silos of funding that encompass the homeless services budget items. They are as follows -

- #1.) High Utilizers in the Criminal Justice System*
- #2.) Emergency Shelter and Supportive/Affordable Housing*
- #3.) Mental and Behavioral Health Infrastructure*
- #4.) Phase II Investments*

As part of the match formula, we have parsed out the matching funds into these four categories as well. For example, enhanced spending on law enforcement, jail expansion, or legal services would count on the match towards Pillar I but not necessarily towards Pillar II. Equally, rapid re-housing or emergency shelter costs would count towards the Pillar II match but not others. For Phase II investments (the fourth pillar) we are looking at the system total or the “spillover” match. If the proposed investment from OHS is a direct match with local government general fund spending, we have also highlighted that in this document. This match process is based on the intent language in HB2, and insight from legislative leadership. If EAC would like us to reform or change this process we are happy to do so with more guidance. For purposes of today’s budget items, we have added all budget items into the May 19th match sheet.

Opportunities for Further System Enhancement and Accountability

The current homeless services funding formula is based around demand for homeless services and sustaining current system resources. While contracts evaluate progress toward established outcome benchmarks and performance measures, the process can be improved to ensure funding achieves State’s intended outcomes and goals.

Under an outcome oriented framework, contracted providers would accept full responsibility for an individual's journey from the street to stability, with reimbursement structured around audited outcome milestones rather than service delivery metrics. Providers who achieve better outcomes at lower cost would receive greater investment.

OHS is laying the groundwork for this shift within the current funding cycle. Seven budget lines (*Ville 1990 Housing Transition, Mountainland & BOS Innovative RFGA (2026), Switchpoint WVC Homeless Resource Center, St. Vincent de Paul, Unsheltered Utah 2nd & 2nd Operations and HRC Flex Funding*) are designated as ongoing but intentionally structured as one-time investments. At the turn of the new fiscal year in July 1st of 2027, their allocations (~\$9.2M) will be redirected to seed the next funding cycle geared towards year over year system enhancements



and a pay-for-performance enhancement framework in the next full funding cycle, ensuring that transitional dollars become the foundation for a more accountable, outcome-driven system.

Future budgeting approaches should prioritize sustainability and move away from seasonal funding models such as winter overflow response. Year-round operational funding allows providers to maintain staffing, contracts, and infrastructure consistently, enabling economies of scale that reduce per-bed costs and improve service quality. Predictable, ongoing funding also creates a more stable planning environment for operators, reduces the administrative burden on OHS, and supports better outcomes tracking and accountability across the system. As the state moves toward enhanced performance-based contracting, a sustainable baseline funding structure will be essential to making that transition successful.

Opportunity for Federal Grant Application

The Bureau of Justice Assistance (BJA) has released a grant titled - *Justice Reinvestment Initiative: Strengthening State and Local Operations to Reduce Crime and Recidivism* (O-BJA-2026-172609), a federal grant opportunity offering awards of up to \$4 million over a 36-month period of performance. This funding is specifically designed to support state and local government efforts to reduce inefficiencies across justice system operations and redirect resources toward strategies most likely to reduce crime and recidivism, an objective that aligns directly with the work of the Office of Homeless Services.

Among the priority focus areas explicitly identified in the notice of funding opportunity is addressing high system utilization by individuals with mental health and substance use disorders, which represents a core population we serve and a central challenge we are actively working to address through our reentry work with Project RIO, and our cross-system data and identification efforts. We are notifying EAC that we intend to pursue this funding opportunity, with a full application due to the Department of Justice by June 10, 2026.



PILLAR 1: ACCOUNTABILITY FOR CRIMINAL JUSTICE HIGH-UTILIZERS

Pillar 1 directs investment toward individuals cycling through the criminal justice system at disproportionate rates.

UDC ARCH / Community Recovery Center

Type: Program / Infrastructure | One-Time: \$2,683,300 | Ongoing: \$4,603,300 (\$3,199,300 from OHS and \$1,404,000 allocated through HB 110) | Capacity: 180 Criminal justice supported treatment beds

Program Description:

The ARCH (Assessment + Accountability, Reentry + Response, Coordination + Compassion for Homelessness) Program administered by the Utah Department of Corrections, provides supportive housing and wraparound services to individuals experiencing homelessness who are involved in the criminal justice system. The program operates through the conversion and improvement of at least 3 existing community correctional centers (Fortitude, Orange Street, and Bonneville) into a structured supportive living environment, serving individuals for whom a court has ordered placement at the facility as a condition of a plea or probation agreement in lieu of incarceration.

Residents of the ARCH program receive access to a range of on-site services delivered through community partnerships, including substance use disorder treatment, mental health services, employment assistance, and life skills programming. The program is designed to address the intersecting needs of justice-involved individuals while reducing reliance on incarceration as a primary response to homelessness and behavioral health challenges.

Key Partners & Stakeholders:

Utah Department of Corrections and the Utah Office of Homeless Services. This program will be administered through an MOU between the two agencies.

Current Status:

Bonneville (Future Female Facility)

The facility has been vacated and plans are out for bid. Contractors have toured for scope of work discussions. Painters have begun work on resident rooms and FF&E has been ordered.

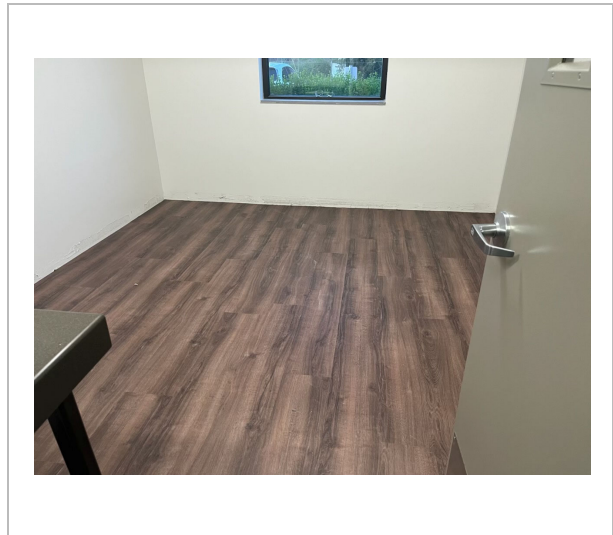
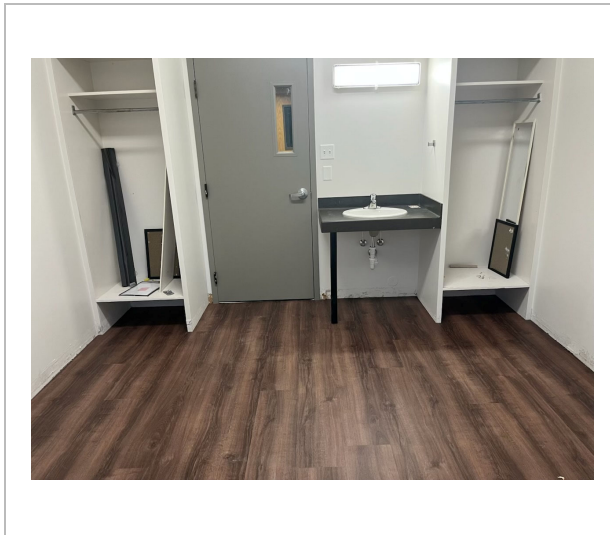
Orange Street (Future High Utilizer Facility)

Plans are out for bid. Painters and flooring crews have begun work. The intake area is scheduled for paint and flooring within the next two weeks. FF&E has been ordered.

Fortitude Treatment Center (Future Assessment & Orientation and High Utilizer Space)

Plans are out for bid with an expected completion date of July 1.

Photos:





SLCPD Project CONNECT: Expansion to 100 Clients

Type: Program | One-Time: \$132,000 | Ongoing: \$569,353 | Capacity: Expansion from 50 to 100 high-utilizer clients

Program Description:

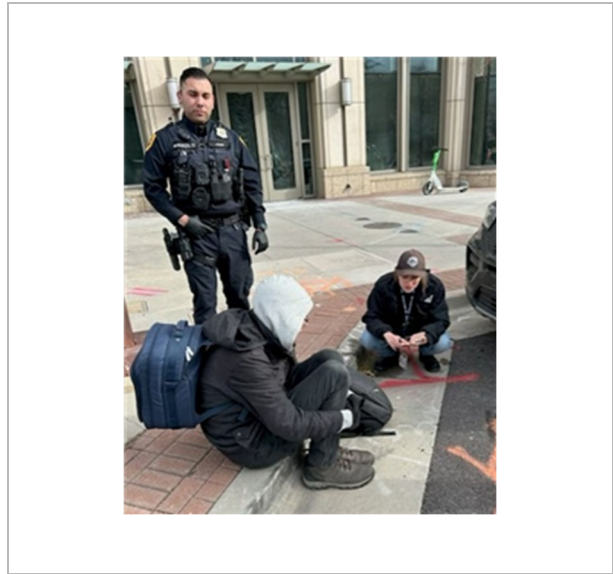
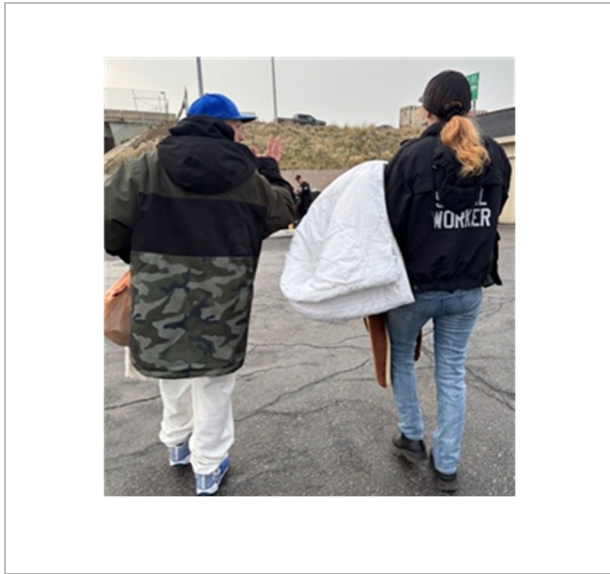
Project CONNECT is a Salt Lake City Police Department initiative that assigns dedicated social workers to the city's 50 most-arrested individuals, a population that is 96% homeless and 84% experiencing physical, mental, or behavioral health challenges. Whenever a client is taken into custody, their assigned social worker is notified and works to connect them with individualized support: housing, mental health services, medical care, or family reunification.

The program launched without additional funding, relying on existing staff time, and has demonstrated significant results. Since the beginning of the program, 84% of the individuals have had fewer law enforcement contacts. Additionally, arrests have decreased by 40%. This investment funds the expansion of the program from 50 to 100 clients, adding one therapist and two case managers to the existing social work team.

Key Partners & Stakeholders: Salt Lake Legal Defenders Social Services Team, Salt Lake Legal Defenders Office, Salt Lake City Prosecutor's Office, Salt Lake City Justice Courts, and Salt Lake County Sheriff's Office, Office of Homeless Services, Utah Department of Corrections

Current Status: This is an expansion of a program that is currently operational and demonstrating positive outcomes.

Photos:



Justice-Integrated Case Management RFGA

Type: Program | One-Time: — | Ongoing: \$165,000

The Justice-Integrated Case Management Pilot would fund a replication of the Project RIO model, currently administered by the Salt Lake Legal Defenders Association, in a jurisdiction outside of Salt Lake County. Project RIO embeds licensed social workers within a legal defense setting to deliver intensive case management services to homeless individuals with significant criminal justice involvement, including housing navigation, mental health treatment, transportation, and community reintegration support. The Salt Lake County model has demonstrated meaningful reductions in arrests and recidivism among participants, establishing a strong evidence base for expansion.

This funding would support a pilot site in a new jurisdiction, allowing OHS to test the replicability of the legally integrated social work model, build local capacity for serving justice-involved individuals experiencing homelessness, and generate data to inform future statewide expansion.

Public Encampment Dashboard and Street Outreach

Type: Infrastructure | One-Time: — | Ongoing: \$169,647 | Capacity: —

Program Description:



The Public Encampment Dashboard will be a real-time statewide tracking and data visualization tool that provides OHS, law enforcement, and policymakers with up-to-date information on the location, size, and composition of encampments across Utah. The dashboard enables coordinated, data-informed responses to unsheltered homelessness by replacing ad hoc reporting with a centralized, accessible platform available to authorized stakeholders across jurisdictions. Funding will also support one FTE at OHS to lead street outreach providers to conduct regular encampment assessments, ensuring the dashboard reflects current, ground-level conditions and that individuals identified through outreach are connected to available shelter and services.

Key Partners & Stakeholders:

Utah Office of Homeless Services

Current Status: N/A

Position / Role	One-Time	Ongoing
Encampment Connection Specialist <i>1 FTE, \$52K salary + 40% benefits</i>	-	\$119,000
Technology Procurement Encampment Dashboard	—	\$50,000
Supplies for Encampment Outreach	—	\$647

One-Time Homeless Shelter Cities Mitigation Restricted Account Stabilization

Type: Infrastructure | One-Time: \$500,000 | Ongoing: (using ongoing funding for a one time investment in 2026) | Capacity: TBD

Program Description:

The Homeless Shelter Cities Mitigation Restricted Account will receive a one-time \$500,000 investment to stabilize the system and ensure public safety funding is in place. This legislative session, state code was updated to enable West Valley City to become a Tier 1 eligible



municipality. Since eligible municipalities do not pay into the restricted account, this change will both reduce the amount of money deposited into the account, while spreading the funding available in Tier 1 across more cities. This one-time contribution ensures that cities hosting state-designated shelter infrastructure have the resources needed to maintain safe, stable communities.

Key Partners & Stakeholders:

Utah Office of Homeless Services, eligible shelter cities, and municipal police departments.

Current Status: N/A



PILLAR 2: EMERGENCY SHELTER AND HOUSING

Pillar 2 addresses the acute shortage of shelter beds and transitional housing infrastructure across the Salt Lake Valley, funding both ongoing shelter operations and new construction to expand system capacity.

Structural Capital Reinvestment Fund

Type: Program | Ongoing: \$1,687,682 | One-Time: -

The Structural Capital Reinvestment Fund directs a set aside of ongoing investment dollars into the Pamela Atkinson Homeless Trust Fund, creating a sustainable, recurring source of flexible capital for housing and infrastructure projects statewide. This approach reflects a sound fiscal principle, using ongoing revenue to build and sustain a flexible capital pool, and directly responds to the 2020 Kem C. Gardner Policy Institute report on homelessness, which recommended consolidating and coordinating state and philanthropic funding streams into a more unified and leverageable resource.

Combined with approximately \$1.5 to \$1.7 million generated annually through the voluntary alcohol purchase round-up, this fund is projected to yield \$3 to \$4 million per year in flexible capital. Projects solicited through this mechanism can also require matching funds, creating a multiplier effect with the potential to generate four to six dollars in total project value for every state dollar invested, maximizing the impact of Utah's commitment to long-term homeless infrastructure.

Unsheltered Utah: 2nd & 2nd Operations

Type: Program | One Time: \$190,000 | Ongoing (using ongoing funding for a one time investment in 2026) | Capacity: TBD

Program Description:

Unsheltered Utah is a Salt Lake County-based nonprofit founded by community members committed to serving unsheltered individuals with dignity, respect, and care. The organization leads the 2nd + 2nd Coalition, a collaborative of local nonprofits, churches, and businesses, which



operate emergency winter shelter on the coldest nights of the year, hosted by First United Methodist Church and St. Mark's Cathedral in Salt Lake City.

Now entering its third year of state-funded operations, the program provides warm beds, hot meals, essential supplies, and wraparound support to individuals experiencing homelessness during Code Blue weather events. Unsheltered Utah has built a proven operational model grounded in volunteer engagement, interfaith partnership, and coordination with existing social service providers.

This funding supports the continued operation of the 2nd & 2nd shelter model, sustaining a community-driven emergency response that bridges gaps in the shelter system during life-threatening winter conditions while connecting participants to longer-term housing and employment resources.

St. Vincent de Paul

Type: Program | One-Time: — | Ongoing: \$400,000 | Capacity: 65 shelter beds

Program Description:

Saint Vincent de Paul is an emergency shelter providing nightly accommodations for approximately 65 individuals in Salt Lake City, operated by The Road Home in partnership with Catholic Community Services. The shelter represents one of the longest continuously operating emergency shelter programs in the region and maintains the lowest cost per bed night among comparable shelter facilities in the state. This funding will enable the shelter to continue operating year-round rather than exclusively during the winter.

As part of the current funding appropriation, the Utah Office of Homeless Services will coordinate with Salt Lake City, the Salt Lake City Police Department, The Road Home, and Catholic Community Services to develop and implement a safety improvement plan for the area surrounding the shelter near 200 South. This interagency effort is intended to address public safety conditions in the vicinity of the facility while sustaining the shelter's role as a cost-effective and accessible resource for individuals experiencing homelessness. St. Vincent's accepts client referrals directly from Salt Lake City Police Department, making it a valuable resource to law enforcement officers interacting with individuals who are living in unsheltered homelessness.

Key Partners & Stakeholders:

Utah Office of Homeless Services, Salt Lake City, The Road Home, Catholic Community Services.

Current Status:

St. Vincent's is currently operational, but winter response funding is set to expire on July 1.

Photos:





Microshelter Phase 3

Type: Infrastructure | One-Time: \$2,750,000 | Ongoing: — | Capacity: 50 transitional beds & central navigation building

Program Description:

The Salt Lake Microshelter Community is located on the west side of downtown Salt Lake City and has operated since 2023, when the site was converted from an encampment into a structured community of small individual dwelling units. The facility currently operates 50 units at full capacity, with each unit providing residents a private, lockable space equipped with heating and cooling. The surrounding area has recorded measurable reductions in emergency calls for service and unsheltered homelessness since the program's establishment. On-site amenities include communal bathrooms, shower facilities, a community garden, individualized case management, access to a small dog enclosure, installed bike racks, and planned micro-enterprise programming. This location also works alongside community partners such as the 4th Street Clinic for medical care, local businesses for employment opportunities, and is in proximity to other necessities.

In 2025, the Utah Office of Homeless Services initiated Phase Three of the project, which would add 50 additional units and a central navigation center to the site. Legislative funding reallocations have stalled construction progress. The funding allocated through this appropriation is intended to complete Phase Three construction, bringing total site capacity to 100 units and expanding the facility's ability to provide structured, low-cost transitional housing in a location that has demonstrated measurable impact on local unsheltered homelessness.

Key Partners & Stakeholders:

Utah Office of Homeless Services, Switchpoint Community Resource Center, DFCM

Current Status:

The construction at this site is currently paused due to funding re-allocations.

Photos:



Senior Homelessness Prevention RFGA

Type: Program | One-Time: \$350,000 | Ongoing: — | Capacity: TBD

Program Description:

The Senior Homelessness Prevention program is an OHS initiative designed to test whether targeted, upstream intervention funding paired with case management can prevent seniors from entering the homeless system altogether. OHS will release this funding through a competitive RFGA, where eligible applicants will submit proposals that are evaluated against established criteria, and awards will be made to the most qualified and highest-scoring applicants. Evaluation criteria will include, but are not limited to, the applicant's service delivery model, defined engagement expectations for at-risk senior clients, and measurable alignment with housing stability outcomes. Utah's senior population represents one of the fastest-growing segments of individuals at risk of homelessness, driven by fixed incomes, rising housing costs, and limited access to wraparound services, making early intervention both a humanitarian priority and a cost-effective alternative to shelter placement or long-term supportive housing.

Award amounts will be determined based on demonstrated need and organizational capacity within the \$350,000 total funding pool.



Key Partners & Stakeholders:

Utah Office of Homeless Services, local housing authorities, local area agencies on aging, and community service providers.

Current Status:

Pending funding availability. Program design and eligible provider criteria are currently being developed.



HRC Flex Operations (2026)

Type: Program | One-Time: \$400,000 | Ongoing: \$1,496,493 | Capacity: 167 beds

Program Description:

The proposed \$1,496,493 in ongoing flex capacity funding would be distributed across three provider agencies and four sites. The Road Home would receive \$569,783 to support year-round flex operations at PARC (50 beds) and GMRC (50 beds), extending what currently is funded only from October through April into a full year-round model. Volunteers of America would receive \$365,273 to expand capacity at GEK (50 additional beds) and YRC (17 additional beds), bringing both sites to 135% of their base capacity. Shelter the Homeless would receive \$561,437 to support security, transportation, and infrastructure investment. In addition, a one-time capital investment of \$400,000 would be directed to Shelter the Homeless for infrastructure refurbishment across their three sites, with STH asked to match that investment, bringing the total capital investment to approximately \$800,000 to bring flex sleeping areas into full fire code compliance. Combined, this investment would support approximately 167 flex beds year-round across the Salt Lake valley.

Key Partners & Stakeholders:

Utah Office of Homeless Services, The Road Home, Volunteers of America

Current Status:

ARPA funding along with other one-time sources have buoyed these flex beds and kept them online since approximately 2024.



PILLAR 3: MENTAL AND BEHAVIORAL HEALTH INFRASTRUCTURE

Pillar 3 expands supported housing capacity for individuals with serious mental illness, pairing Assertive Community Treatment (ACT) services with small residential boarding home models to fill a critical gap between street homelessness and independent living.

ACT Boarding Home I, II, & III

Type: Program / Infrastructure | One-Time: \$866,667 (x3) | Ongoing: \$358,967 (x3) | Capacity: 90 mental health supported housing units

Program Description:

This appropriation will go to support three new boarding homes that will house approximately 90+ individuals experiencing homelessness, repeated and prolonged periods of incarceration and institutional care (inpatient/State Hospital) while dealing with debilitating serious mental illness (schizophrenia, bipolar with schizoaffective disorder, and other psychotic disorders). These boarding homes provide 24/7 support staff, meals, professional cleaning and pest control, in-home and community-based activities and outings, and general support with activities of daily living. Clinical services will be provided through the ACT/FACT teams onsite, which includes case management, medication management, physical health assessments and services, transportation, peer support, and employment services, among other supports. All of the ACT/FACT services and most of the boarding home services are covered by Medicaid.

Key Partners & Stakeholders:

Odyssey House (first two boarding homes), Clinical Consultants (third boarding home), Salt Lake County BHS, Housing Connect, State of Utah DHHS, and Utah Office of Homeless Services; as well as the ACT/FACT Teams from Odyssey House, Volunteers of America Utah, Valley Behavioral Health, and First Step House (new ACT team beginning Summer 2026). An additional ACT team to support clients will be added in late Fall 2026 or early Winter 2027. ACT teams and boarding homes coordinate with courts, law enforcement, Division of Workforce Services, state and county probation, and the Salt Lake County Legal Defenders Association, among other agencies.

Current Status:

Pending funding availability. Once funding is secured, this project is positioned to move quickly with a target opening of Summer or early Fall 2026.

Photos:





Department of Public Safety Overdose Response Program

Type: Program | One-Time: \$225,000 | Ongoing: TBD: Post-pilot evaluation | Funding Source: Pillar 3: Mental & Behavioral Health (One-Time) | Capacity: -

Program Description:

The Community Bridge Program, administered in partnership between the Utah Department of Public Safety (DPS) and the Utah Office of Homeless Services (OHS), is a first-responder-initiated medication for opioid use disorder (MOUD) bridge program. The program deploys buprenorphine-equipped EMS units across Salt Lake City and West Valley City, enabling paramedics to administer buprenorphine in the field to adult overdose survivors who have received naloxone, are medically stable, and are awake with normal mentation.

Following field stabilization, USARA peer support counselors are dispatched to meet patients on-scene or in the emergency department to offer enrollment in the program and entry into addiction recovery therapy. Patients who agree to treatment receive a 7-day buprenorphine prescription and are contacted by the Huntsman Mental Health Institute Addiction Recovery Bridge Clinic within 48–72 hours for continued care, with the goal of transitioning them into long-term outpatient OUD treatment in the community. Initial medications and HMHI Bridge care are provided at no cost to the patient.

Key Partners & Stakeholders:

Utah Department of Public Safety, Utah Office of Homeless Services, Utah Support Advocates for Recovery Awareness (USARA), Salt Lake City Fire Department, West Valley City Fire Department, and the Huntsman Mental Health Institute Addiction Recovery Bridge Clinic.

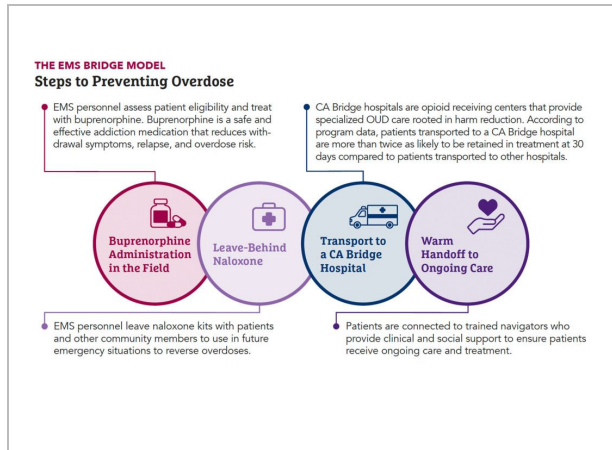
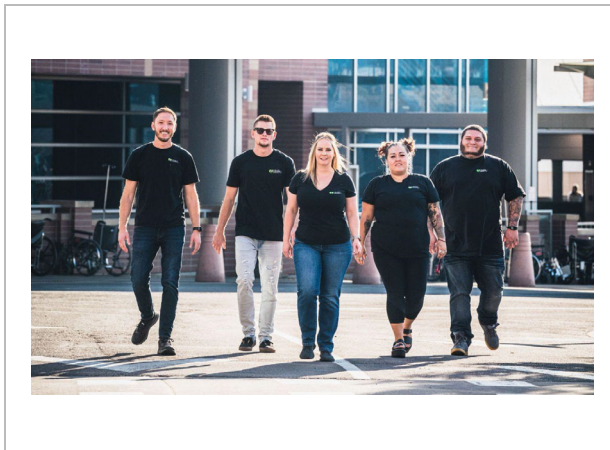
This program will be administered through an MOU between DPS and OHS.

Current Status:

Pilot program launched February 2024. The program operates as a matched funding partnership: the Utah Office of Homeless Services will fund physician services through this allocation

(\$75,000/year for two physicians, covering protocol development, 24/7 EMS call coverage, and initial patient prescriptions), while Salt Lake County independently funds 2 USARA peer support FTEs (~\$200,000/year) for field and hospital overdose response, including expanded responsibilities at the Crisis Care Center. Physician services have been provided at no cost since January 2026 when the prior county contract lapsed. This allocation restores and secures that coverage for the duration of the 3-year pilot. The combination of OHS physician funding and County peer support funding creates a fully supported, sustainable program model without duplicating existing county investment.

Photos:





PHASE II INVESTMENTS

Phase II investments address system-level gaps in housing transition, resource center capacity, high-utilizer program scaling, and internal agency infrastructure needed to administer the 2026 portfolio.

Ville 1990 Housing Transition

Type: Infrastructure | One-Time: \$1,400,000 | Ongoing: (using ongoing funding for a one time investment in 2026) | Capacity: 210 shelter units converting into 105 deeply affordable housing units

Program Description:

In 2024, the Utah Office of Homeless Services and the Utah Homeless Services Board awarded approximately \$2,000,000 in DAHF to Ville Property Management to acquire a former hotel on North Temple in Salt Lake City and convert it into deeply affordable housing. Before the conversion could start, however, emergency conditions prompted OHS to request that the property temporarily operate as a shelter. This decision postponed construction and is currently sheltering nearly 200 individuals, leaving the deeply affordable housing development incomplete.

The Utah Office of Homeless Services has determined that the conversion to deeply affordable housing must proceed without displacing current shelter residents. The one-time appropriation itemized here covers shelter operating costs for the duration of the one-year transition period, providing the fiscal bridge necessary to sustain current occupants while construction advances toward the creation of 105 units of deeply affordable housing on the site.

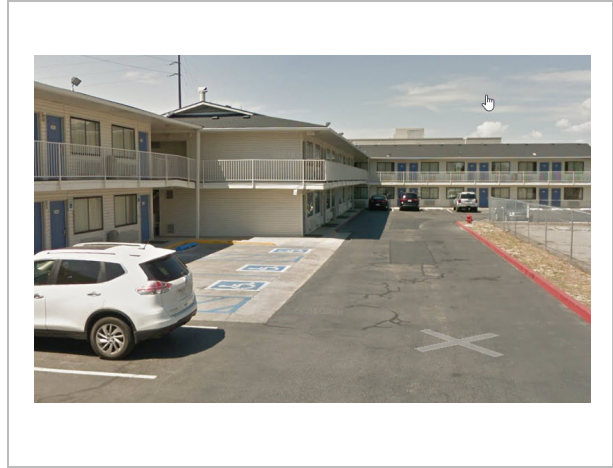
Key Partners & Stakeholders:

Utah Office of Homeless Services, Ville Property Management

Current Status:

Ville 1990 is currently operating as an emergency shelter, with approximately 200 individuals staying there. Funding is set to expire on July 1.

Photos:





Innovative Homelessness Solutions RFGA

Type: Program | Ongoing: \$2,700,000 | Capacity: Estimated 5–6 funded projects

Program Description:

Innovative Homelessness Solutions will be an OHS initiative that expands homeless services across the Balance of State and Mountainland Continuum of Care service areas in lieu of the existing seasonal winter response, which currently operates from October 15 through April 30. This will be a competitive RFGA, meaning eligible applicants will submit proposals that are evaluated against established criteria, and awards will be made to the most qualified and highest-scoring applicants. Evaluation criteria include, but are not limited to, the project’s alignment with Utah’s guiding principles of human dignity and the PSDC framework – Permanently Housed, Stable Employment, Drug Free, and Crime Free – as well as demonstrated community and elected official support. Additionally, all funded projects must serve individuals experiencing homelessness and ensure client access to case management, supportive services, and basic necessities. Individual project awards are capped at \$550,000, with funding available for an estimated 5–6 projects across eligible service areas. This RFGA will use ongoing funding source for a one-year RFGA.

Key Partners & Stakeholders: Local governments and service providers across eligible Balance of State and Mountainland CoC counties, Office of Homeless Services

Current Status: This program replaces the Innovative Winter Solutions RFGA, expanding from seasonal emergency response to year-round shelter infrastructure investment. Funding is one-time for FY2027 (August 2026 – July 2027) and will transition into OHS enhanced performance-based appropriations beginning in FY2028.

Photos: N/A

WVC Homeless Resource Center

Type: Program / Infrastructure | One-Time: \$3,400,000 | Ongoing: \$3,000,000 | Capacity: 170 shelter beds

Program Description:



In 2023, the Utah Legislature passed legislation establishing a statewide winter response system. Pursuant to that framework and the Salt Lake County Winter Response Plan, West Valley City opened a temporary Homeless Resource Center on Redwood Road in 2023. The facility has operated continuously on a year-round basis since opening, currently serving approximately 170 residents. West Valley City leadership has expressed a commitment to transition the facility from a temporary to a permanent resource center, and the funding allocated through this appropriation supports that designation.

The one-time funding will finance the refurbishment of the existing structure, a former state liquor store, to bring the facility to a standard appropriate for permanent operation. Renovations will include the creation of dedicated private spaces for case management and individualized service delivery. The investment represents a conversion of temporary emergency infrastructure into a durable community asset within a jurisdiction that has demonstrated sustained commitment to operating the facility beyond its original seasonal mandate.

Key Partners & Stakeholders:

Utah Office of Homeless Services, Switchpoint, West Valley City, DFCM

Current Status:

Switchpoint West Valley City has been operational since 2023 but funding is set to expire on July 1st.

Photos:



Project RIO Expansion

Type: Program | One-Time: — | Ongoing: \$292,625 | Notes: Doubling capacity for high utilizers

Program Description:

Project RIO is an intensive case management program administered by the Salt Lake Legal Defenders Association, providing services to homeless individuals who are involved in the criminal justice system and carry a significant number of pending charges. The program is staffed by a team of social workers embedded within the Legal Defenders office and delivers a range of services including transportation, mental health treatment, housing navigation, and community connection. Documented outcomes include meaningful reductions in arrests and recidivism among program participants, demonstrating the effectiveness of a legally integrated social work model as an alternative to traditional criminal justice processing.

The current funding supports the expansion of Project Rio from its existing capacity of 75 clients to 150 clients through the addition of three social workers. This expansion is intended to extend the program's diversion model to a broader population of justice-involved individuals experiencing homelessness, building on an established record of success in connecting high-need individuals to stable housing and reducing their contact with the criminal justice system.

Key Partners & Stakeholders:

Salt Lake Legal Defenders Association, Utah Office of Homeless Services, Salt Lake County.

Current Status:

Project RIO is currently operational but at full capacity. Early insight show a measurable reduction in recidivism, and housing stability.

Photos:





OHS: Agency Administrative Support

The following positions and consultant contracts support implementation of the 2026 investment portfolio.

The Utah Office of Homeless Services currently administers an annual budget portfolio of approximately \$27 million, drawn from a consortium of state, local, federal, and private funding sources. In 2026, the Legislature appropriated an additional \$45 million, of which \$17,596,000 constitutes ongoing funding, representing an approximately 65.2% year-over-year increase in the agency's budget responsibilities. The entirety of this administrative item is 4.9% of the ongoing funding increase.

To ensure effective and accountable implementation of expanded programming and continued accountability for public expenditures, this request supports the addition of one Director of Community Engagement and five Program Specialists (these are in addition to the one FTE listed in the high utilizer section of the report). The Program Specialists will be deployed primarily within the contracts division to support the management and oversight of the expanded funding portfolio. The Director of Community Engagement will advance the shared mission of the Legislature, Governor Cox, and the Office of Homeless Services through sustained public communication and stakeholder engagement. In addition to permanent staff, this budget item includes one-time funding for two outside consultants serving a term of one year.

Position / Role	One-Time	Ongoing
Consultants (2) <i>One-time; 2 consultants</i>	\$120,000	—
Director of Community Engagement (1) <i>1 FTE</i>	—	\$154,000
Program Specialists (5 FTEs) <i>5 FTEs; based on current OHS program specialist compensation</i>	—	\$595,000

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2026 OHS Budget Items

Funding Bucket	Type	Program / Item	State One-Time	State Ongoing	Local 1x	Local Ongoing	Beds	Notes
APPROPRIATED (2026 General Session)								
Pillar 1	-	High Utilizers / CJ	\$ 2,683,300	\$ 4,603,300	\$250,690,000	\$57,098,600	—	Local match includes bonding for SL County jail; SLC and SL County only
Pillar 2	-	Emergency Shelter & Housing	\$ 9,444,800	\$ 2,494,200	\$5,274,400	\$23,499,000	—	Local match includes funding from outside the Salt Lake Valley
Pillar 3	-	Mental & Behavioral Health	\$ 7,800,000	\$ 1,076,900	\$2,600,000	\$1,076,900	—	SL County only counted in this (May 19th) presentation.
Phase II	-	Future Homeless System Investments	\$ 5,071,900	\$ 9,421,600	—	—	—	
Total Appropriated			\$25,000,000	\$17,596,000	\$258,564,400	\$81,674,500	—	
PILLAR 1 INVESTMENTS: ACCOUNTABILITY FOR CRIMINAL JUSTICE HIGH-UTILIZERS								
Pillar 1	Program / Infrastructure	UDC ARCH Program	\$ 2,683,300	\$ 3,199,300			180	180 criminal justice supported treatment beds
Pillar 1	Program	SLCPD Project Connect Expansion	-	\$ 569,353				Expansion to 100 clients (Additional therapist and 2 case managers)
Pillar 1	Infrastructure	Public Encampment Dashboard & Street Outreach	-	\$ 169,647				Real-time encampment tracking dashboard for statewide homeless response
Pillar 1	Program	One-Time Mitigation Enhancement		\$500,000				Stabilizing the transition period for 2026 public safety funding
Pillar 1	Program	Justice-Integrated Case Management RFGA		\$165,000				
Pillar 1 Utilized			\$2,683,300	\$4,603,300			180	
Pillar 1 Remaining			-	-				
PILLAR 2 INVESTMENTS: EMERGENCY SHELTER AND HOUSING								
Pillar 2	Program	St. Vincent de Paul	-	\$ 400,000			65	65 shelter beds
Pillar 2	Program	Unsheltered Utah 2nd & 2nd Operations	-	\$ 190,000			TBD	
Pillar 2	Infrastructure	Switchpoint Microshelter Phase 3	\$ 2,750,000	-			50	50 interim housing units & central navigation building
Pillar 2	Infrastructure	Switchpoint WVC Homeless Resource Center	\$ 1,400,000	-				170 permanent shelter beds
Pillar 2	Program	Senior Homelessness Prevention RFGA	\$ 350,000					Targeted prevention funding to keep seniors stably housed
Pillar 2	Program	Structural Capital Reinvestment Fund		\$407,707				Ongoing revenue building flexible capital for homeless infrastructure
Pillar 2	Program	HRC Flex Infrastructure and Operations (2026)	\$400,000	\$ 1,496,493			167	HRC flex program, reduces cost per bed.
Pillar 2 Utilized			\$4,900,000	\$2,494,200			282	
Pillar 2 Remaining			\$4,544,800	-				
PILLAR 3 INVESTMENTS: MENTAL AND BEHAVIORAL HEALTH INFRASTRUCTURE								
Pillar 3	Program / Infrastructure	ACT Boarding Home I	\$ 866,667	\$ 358,967			30	30 mental health supported housing units
Pillar 3	Program / Infrastructure	ACT Boarding Home II	\$ 866,667	\$ 358,967			30	30 mental health supported housing units
Pillar 3	Program / Infrastructure	ACT Boarding Home III	\$ 866,667	\$ 358,966			30	30 mental health supported housing units
Pillar 3	Program	DPS Overdose Response Program	\$ 225,000	-			-	Connecting overdose survivors to immediate treatment and recovery services
Pillar 3	Infrastructure	SLCPD Project Connect Expansion	\$ 132,000	-			-	Vehicle and uniform costs for expansion from 50-100 clients.
Pillar 3 Utilized			\$2,957,001	\$1,076,900			90	
Pillar 3 Remaining			\$4,842,999	-				
PHASE II INVESTMENTS:								
Phase II	Infrastructure	Ville 1990 Housing Transition (2026)	-	\$ 1,400,000			210	DAF project transition period. One year timeline. (210 sb's through transition)
Phase II	Infrastructure / Program	Mountainland & BOS Innovative RFGA (2026)	-	\$ 2,700,000			TBD	Innovative grants expanding homeless solutions beyond the SL valley
Phase II	Program / Infrastructure	Switchpoint WVC Homeless Resource Center	\$ 2,000,000	\$ 3,000,000			170	170 permanent shelter beds
Phase II	Program	Project RIO Expansion	-	\$ 292,625			—	Doubling capacity for high utilizer intervention (75-150)
Phase II	Infrastructure (Ongoing)	Structural Capital Reinvestment Fund		\$ 1,279,975			—	Ongoing revenue building flexible capital for homeless infrastructure
Phase II	Agency Admin Support	Outside Consultants (2)	\$ 120,000	-			—	One-time; 2 consultants
Phase II	Agency Admin Support	Dir. of Community Engagement (1)	-	\$ 154,000			—	1 FTE
Phase II	Agency Admin Support	Program Specialists (5)	-	\$ 595,000			—	5 FTEs
Phase II Utilized			\$2,120,000	\$9,421,600			380	
Phase II Remaining			\$2,951,900	-				
Total Committed			\$12,660,301	\$17,596,000			932	
Total Remaining			\$12,339,699	-			—	

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UTAH OFFICE OF HOMELESS SERVICES — 2026 EAC LOCAL MATCH SUMMARY

May 19, 2026 Presentation | HB 2 (2026) — 1:1 Local Match Verification

HOW TO READ THIS DOCUMENT

HB 2 (2026 Legislative Session) appropriated \$25M one-time and \$17.6M ongoing for homeless services, paired with intent language requiring a 1:1 local match. This workbook documents how Salt Lake City, Salt Lake County, and other local partners have responded. "May 19th Items" = OHS state spending. "Local Match" = verified local government commitments. "Utilization" = Ratio of local match dollars to state dollars (e.g. 5:1 = 5 local match dollars for every 1 state dollar).

2026 LEGISLATIVE APPROPRIATION — OHS TOTAL

Category	One-Time	Ongoing	Total
Total Appropriated	\$25,000,000	\$17,596,000	\$42,596,000
Total Committed	\$12,660,301	\$17,595,999	\$30,256,300
Remaining	\$12,339,699	\$1	\$12,339,700

PILLAR-BY-PILLAR MATCH COMPARISON — SLC & SALT LAKE COUNTY

Category	Type	State (May 19th Items)	Local Match Commitment	Utilization of Local Match	Notes
Pillar 1: High Utilizers / CJ	One-Time	\$2,683,300	\$250,690,000	93:1	Largely driven by SLCO jail bond
Pillar 1: High Utilizers / CJ	Ongoing	\$4,603,298	\$10,696,000	2:1	Excl. ~\$20M/yr officer man-hours; ~\$25M/yr jail expansion
Pillar 2: Emergency Shelter & Housing	One-Time	\$4,550,000	\$5,274,350	1:1	Excludes Senior Prevention (\$350K) — see Non-SLC tab
Pillar 2: Emergency Shelter & Housing	Ongoing	\$2,494,200	\$12,794,912	5:1	SLCo federal HCD (\$1.26M) + SL Valley CoC (\$11.54M)
Pillar 3: Mental & Behavioral Health	One-Time	\$2,957,001	\$2,600,000	0.88:1	SLCo General Fund (draws Medicaid match)
Pillar 3: Mental & Behavioral Health	Ongoing	\$1,076,901	\$1,076,900	1:1	Direct dollar-for-dollar match
SUBTOTAL — Pillars 1–3 (Phase I)		\$18,364,700	\$283,132,162	15:1	One-Time: 3.9% Ongoing: 33.3%
PHASE II — SYSTEM INVESTMENTS (SPILLOVER MATCH)					
Phase II: System Investments	One-Time	\$2,120,000	\$248,374,049	117:1	Spillover pool: \$248,374,049 remaining local 1x match
Phase II: System Investments	Ongoing	\$9,421,600	\$16,393,413	2:1	Spillover pool: \$16,393,413 remaining local ongoing match
GRAND TOTAL — ALL PILLARS (Phase I + II)		\$12,310,301	\$258,564,350	21:1	Grand Total Ongoing: State \$17,595,999 Local \$24,567,812 71.6% utilization

NON-SLC / STATEWIDE MATCH SUMMARY

Outside SL Valley (Senior Prevention + Innovative RFGA)	One-Time	\$1,800,000	\$0	—	No direct local one-time match designated for these items
Non-SLC Cities (Ogden, WVC, other Wasatch Front)	Ongoing	\$0	\$5,608,749	—	Ogden \$4.4M + West Valley City \$1.1M + other cities \$143K

TOTAL BEDS / CAPACITY SUMMARY

Pillar 1 — Criminal Justice Treatment Beds	180
Pillar 2 — Emergency Shelter Beds	282
Pillar 3 — Mental Health Supported Housing	90
Phase II — Transitional Housing & Emergency Shelter	380
TOTAL BEDS	932

NOTES: (1) Pillar 1 local one-time match is dominated by the Salt Lake County jail bond (\$250M). Pillar 1 local ongoing excludes ~\$20M/yr in officer man-hours and ~\$25M/yr in jail expansion ongoing costs (see EAC SLC Match tab for detail). (2) Pillar 2 one-time excludes the Senior Homelessness Prevention RFGA (\$350K) and WVC Voucher+ items; these are included in the Non-SLC tab. (3) Phase II utilization is measured against the spillover of unabsorbed local match remaining after Pillars 1–3. (4) All state figures are from the GOPB-approved FINAL Budget Sheet dated May 19, 2026. (5) Pillar 3 one-time utilization exceeds 100% because state investment (\$2,957,001) slightly exceeds the direct SLCo match (\$2,600,000).

EXECUTIVE APPROPRIATIONS COMMITTEE (2026) — LOCAL GOVERNMENT MATCH TRACKER

Salt Lake City & Salt Lake County | May 19, 2026

Local Entity	Pillar	One-Time Investment (\$)	Ongoing Investment (\$)	One-Time Funding Source	Ongoing Funding Source	Purpose / Notes
Salt Lake City	Pillar 1: High Utilizers		\$3,656,750	—	General Fund & OHS Matching Funds	Maintaining Project CONNECT — current staffing, prosecution costs, and other City homeless-response costs (e.g., cleaning). Excludes LDA costs (covered by SL County).
Salt Lake City	Pillar 1: High Utilizers	\$690,000	\$1,039,250	General Fund	General Fund	Incremental expansion of Project CONNECT (50 → 175 participants). Covers increased PD Social Work personnel; maintains current enforcement costs. Excludes prosecutor/court cost increases.
Salt Lake City	Pillar 1: High Utilizers		\$20,800,000	N/A	General Fund	Law Enforcement for High Utilizers — officer man-hours for arresting 1,021 high-utilizer individuals. REFERENCE ONLY — not included in match comparison calculations.
Salt Lake County	Pillar 1: High Utilizers		\$6,000,000	Opioid Settlement	County Opioid Settlement + County General Fund	Leifman Recommendations: universal jail screenings, Project RIO (\$2.03M over 5 yrs), Jail-Based MAT (\$2.3M one-time), re-entry planning.
Salt Lake County	Pillar 1: High Utilizers	\$250,000,000	\$25,602,560	General Fund / Bond	General Fund / Bond	Jail Expansion — 500 replacement beds (Oxbow) + 500 new beds. One-time bonding counted in match; ongoing cost growth excluded from comparison.
Salt Lake City	Pillar 2: Emergency Shelter & Housing	\$5,274,350		Discretionary city budget	—	HUD allocations to: CDCU, The Road Home, Housing Connect, First Step House, Odyssey House, VOA, Catholic Community Services.
Salt Lake County	Pillar 2: Emergency Shelter & Housing		\$1,255,227	ESG; HOME; TBRA; CDBG	—	Federal funding via SLCo Housing & Community Development: Rapid Rehousing (3 projects), Rental Assistance (4 projects), Emergency Shelter (1 project), Housing (2 projects).
SL Valley Coalition to End Homelessness	Pillar 2: Emergency Shelter & Housing		\$11,539,685	Continuum of Care Award	Continuum of Care Award	Salt Lake Valley CoC annual HUD award supporting shelter, rapid rehousing, and permanent supportive housing across the valley.
Salt Lake County	Pillar 3: Mental & Behavioral Health	\$2,600,000	\$1,076,900	General Fund	General Fund (draws Medicaid Match)	Mental & Behavioral Health Boarding Home Beds — creation of 3 new ACT-supported facilities. Medicaid match draws additional federal funding.
Total — Salt Lake City		\$690,000	\$25,496,000			
Total — Salt Lake County		\$252,600,000	\$32,679,460			
Total — SL Valley CoC		\$0	\$11,539,685			
GRAND TOTAL — All SLC/SLCO Match		\$253,290,000	\$69,715,145			

EAC MAY 19TH — LOCAL GOVERNMENT MATCH TRACKER (OUTSIDE SL VALLEY)

Statewide COC Awards + Non-SLC City Contributions | May 19, 2026

ONGOING INVESTMENT FROM LOCAL COC AWARDS (HUD)

Local Entity	Pillar	One-Time (\$)	Ongoing (\$)	One-Time Source	Ongoing Source	Purpose / Notes
Mountainland COC	Pillar 2: Emergency Shelter & Housing		\$2,134,009	N/A	Continuum of Care (HUD)	<i>Service area: Utah, Wasatch, Summit counties.</i>
Balance of State COC	Pillar 2: Emergency Shelter & Housing		\$2,961,371	N/A	Continuum of Care (HUD)	<i>Service area: Cache, Rich, Box Elder, Carbon, Emery, Davis, Grand, Beaver, Iron, Garfield, Kane, San Juan, Juab, Sevier, Piute, Millard, Sanpete, Wayne, Tooele, Uintah, Duchesne, Daggett, Washington, Weber, Morgan.</i>
COC Subtotal			\$5,095,380			

ONGOING CITY HOMELESS-RELATED CONTRIBUTIONS

Ogden	Pillar 2: Emergency Shelter & Housing		\$4,388,376			<i>Justice Court Expenses, Public Services & Parks, Streets, Community & Neighborhoods</i>
West Valley City	Pillar 2: Emergency Shelter & Housing		\$1,077,079			<i>Justice Court Expenses, Public Services, Camp Abatement & Storage, Parks, Streets</i>
American Fork / Lindon / Murray / Nephi / Orem / Pleasant Grove / Provo / Woodland Hills	Pillar 2: Emergency Shelter & Housing		\$143,294			<i>Various city general fund and service expenditures</i>
City Subtotal			\$5,608,749			

BUDGET COMPARISON — OUTSIDE SL VALLEY + WEST VALLEY CITY

Category	Type	State Items	Local Match	Utilization	Notes
Emergency Shelter & Housing	One-Time	\$1,800,000		—	<i>Senior Prevention RFGA (\$350K)</i>
Emergency Shelter & Housing	Ongoing		\$5,608,749	—	<i>Ogden + WVC + other Wasatch Front cities</i>
NON-SLC SUBTOTAL		\$1,800,000	\$5,608,749	3:1	<i>Utilization of non-SLC local match</i>

BUDGET COMPARISON — SLC & SALT LAKE COUNTY | May 19th EAC Request

Category	Type	May 19th Items (State)	Local Match Commitment	Utilization of Local Match	Notes
High Utilizers	One-Time	\$2,683,300	\$250,690,000	93:1	Largely driven by SLCO jail bond (\$250M). SLC contribution: \$690K.
High Utilizers	Ongoing	\$4,603,298	\$10,696,000	2:1	Excludes ~\$20M/yr SLC officer man-hours; excludes ~\$25M/yr SLCO jail expansion ongoing.
Emergency Shelter & Housing	One-Time	\$4,550,000	\$5,274,350	1:1	Excludes Senior Prevention (\$350K) — included in Non-SLC tab.
Emergency Shelter & Housing	Ongoing	\$2,494,200	\$12,794,912	5:1	SLCo federal HCD (\$1,255,227) + SL Valley CoC (\$11,539,685).
Mental & Behavioral Health	One-Time	\$2,957,001	\$2,600,000	0.88:1	State investment slightly exceeds direct SLCo match; Medicaid draws additional federal.
Mental & Behavioral Health	Ongoing	\$1,076,901	\$1,076,900	1:1	Direct dollar-for-dollar match with SLCo General Fund.
May 19th SUBTOTAL	One-Time	\$10,190,301	\$258,564,350	25:1	Phase I one-time: state \$10,190,301 vs local \$258,564,350
May 19th SUBTOTAL	Ongoing	\$8,174,399	\$24,567,812	3:1	Phase I ongoing: state \$8,174,399 vs local \$24,567,812
PHASE II (System Investments) — Utilization measured against spillover of unabsorbed local match					
Phase II	One-Time	\$2,120,000	\$248,374,049	117:1	Spillover pool = \$248,374,049
Phase II	Ongoing	\$9,421,600	\$16,393,413	2:1	Spillover pool = \$16,393,413
GRAND TOTAL (Phase I + II)	One-Time	\$12,310,301	\$258,564,350	21:1	Total state 1x vs total local 1x pool
GRAND TOTAL (Phase I + II)	Ongoing	\$17,595,999	\$24,567,812	71.6%	Total state ongoing vs total local ongoing pool

BUDGET COMPARISON — OUTSIDE SL VALLEY + WEST VALLEY CITY | May 19th EAC

Category	Type	State Items	Local Match	Utilization	Notes
Emergency Shelter & Housir	One-Time	\$1,800,000		—	<i>Senior Prevention RFGA + WVC Innovative RFGA</i>
Emergency Shelter & Housir	Ongoing (City Match)		\$5,608,749	—	<i>Ogden + WVC + other Wasatch Front cities</i>
NON-SLC SUBTOTAL	Total	\$1,800,000	\$5,608,749	3:1	<i>State \$1.8M vs local ongoing \$5.6M from non-SLC cities</i>

SALT LAKE COUNTY — FY27

Agency	Funding Source	FY27 Request (\$)	Project Type	Project Summary	Notes
Utah Community Action	ESG	\$379,108	Short-Term Rental Assistance	Rental assistance and case management through Rapid Rehousing program.	
Utah Community Action	HOME	\$114,865	Tenant-Based Rental Assistance	Emergency rental assistance and holistic case management for households in financial crisis.	
The Road Home	ESG		Rapid Re-Housing	Rental assistance and housing navigation to help individuals quickly secure stable housing.	Awaiting final amount
The Road Home	TBRA		Tenant-Based Rental Assistance	Up to 12 months of rental support for formerly homeless households.	Awaiting final amount
The Road Home	CDBG		Emergency Shelter	Staff and operations at Pamela Atkinson Resource Center (~1,400 individuals/year).	Awaiting final amount
Housing Connect	HOME	\$90,000	Tenant-Based Rental Assistance	Short-term rental assistance and security deposits for extremely low-income households via behavioral health referrals.	
First Step House	HOME	\$174,243	Tenant-Based Rental Assistance	Rental assistance and housing specialist for individuals completing substance use treatment.	
Volunteers of America	ESG		Emergency Shelter (Youth)	Emergency shelter, diversion, housing assistance, and case management for youth ages 15–22.	Awaiting final amount
Odyssey House	HOME	\$75,000	Rapid Re-Housing	Transitional housing rental assistance and supportive services — substance use treatment.	
First Step House	CDBG	\$81,434	Rapid Re-Housing	Transitional housing rental assistance and supportive services — substance use treatment.	
Catholic Community Services	ESG	\$107,566	Supportive Services	Supportive services for individuals experiencing homelessness.	
Inn Between	CDBG/ESG	\$111,324	Emergency Shelter	Medical respite and end-of-life care shelter.	
YWCA	CDBG	\$200,795	Rapid Re-Housing	Housing conversion to 24 units.	
CDCU	HOME	\$200,000	Permanent Housing	Emeril Apartments — 135 units (70% AMI).	
CDCU	HOME	\$100,000	Permanent Housing	8 single-family homes (80% AMI).	
TOTAL		\$1,255,227			

SALT LAKE CITY — FEDERAL HUD FUNDING ALLOCATIONS (PILLAR 2 MATCH)

Organization	Funding Amount (\$)	Project Type	Notes
Community Development Corporation of Utah	\$1,600,000	Rental Assistance	
The Road Home	\$1,140,000	Emergency Shelter (3 shelters)	
Housing Connect	\$738,508	Rental Assistance	
First Step House	\$758,541	Substance Abuse Housing	
Odyssey House	\$513,079	Substance Abuse Housing	
Volunteers of America	\$424,222	Emergency Shelter	
Catholic Community Services	\$100,000	Emergency Shelter	
TOTAL	\$5,274,350		